Investor Presentation

FINANCIAL RESULTS – FY19

ADITYA BIRLA CAPITAL

MUMBAI 4th May 2019 PROTECTING INVESTING FINANCING ADVISING

A Leading Financial Services Conglomerate

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NOTE 1: The financials of Aditya Birla Capital Ltd are consolidated financials prepared based on Ind AS unless otherwise specified NOTE 2: The financial figures in this presentation have been rounded off to the nearest Rs 1 Crore

FY19: Key Highlights





Consolidated PAT grew 26% y-o-y



Lending book¹ of Rs 63,000+ Crore with SME + Retail mix at 59%



NBFC NIM expanded 33 bps y-o-y to 4.9%



Lending business PBT grew 32%1 y-o-y



Raised Rs 11,000+ Crore¹ long term borrowing in H2 FY19



Housing Finance PBT crossed Rs 100 Cr



AMC recorded highest ever profitability with PBT to AUM at 26 bps



Life Insurance Ind. FYP² grew 60% y-o-y, expanding market share by 125 bps



Strong value creation in Life Insurance with Net VNB at 9.5% and RoEV of 15%



Health Insurance GWP at ~Rs 500 Crore, grew 2x y-o-y

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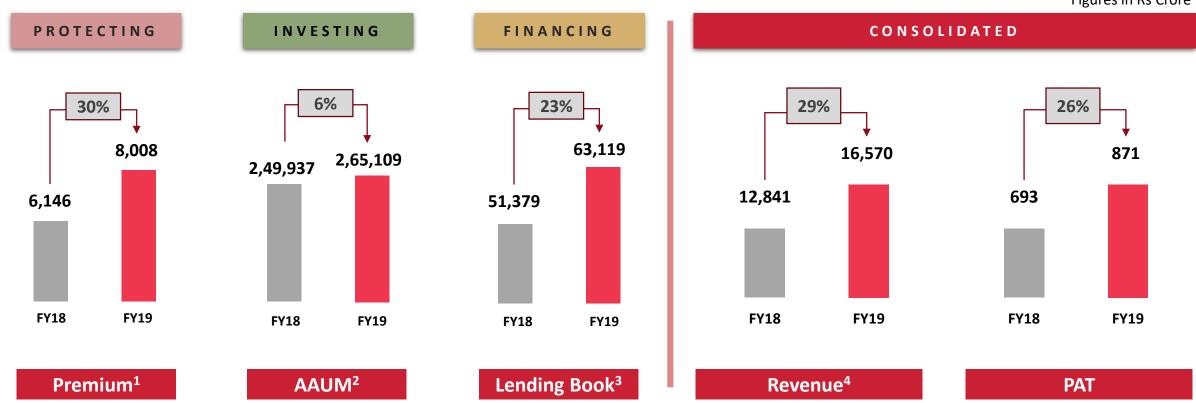
¹ Includes NBFC and housing finance Business

² Individual FYP adjusted for 10% of single premium

Delivering strong financial performance







¹ Includes Life Insurance and Health Insurance gross total premium (as per IRDAI reporting)

² AAUM of Asset Management business

³ Includes NBFC and Housing Finance businesses

⁴ Consolidated segment revenue; for Ind AS statutory reporting purpose Asset management and wellness business are not consolidated and included under equity accounting

Consolidated PAT Reconciliation (IGAAP Vs. Ind AS)



Figures in Rs Crore

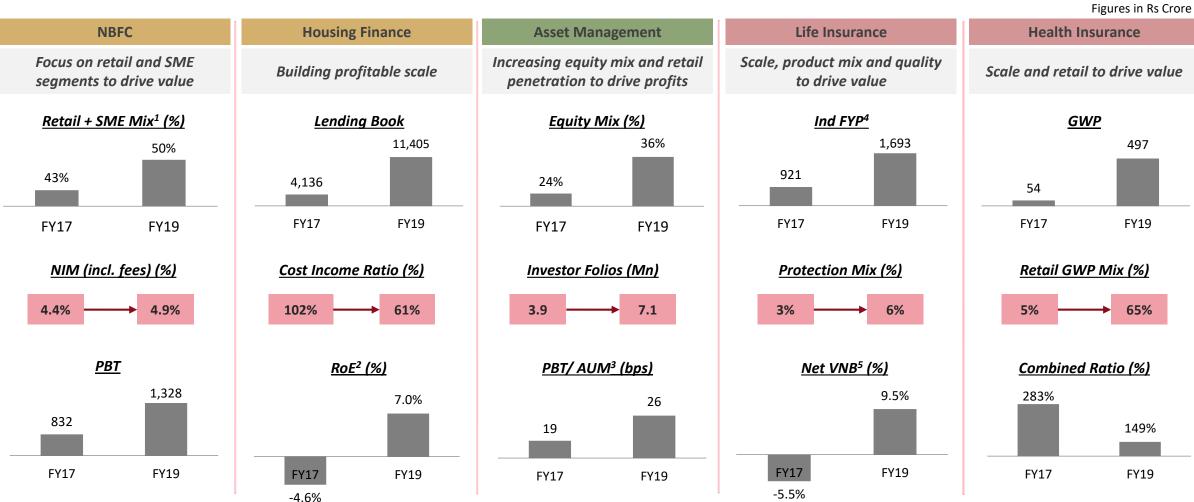
Figures in Rs Crore	FY19
PAT after MI (As per IGAAP)	975
EIR on assets and liabilities	(35)
ECL methodology adoption	(24)
MTM/ Fair Valuation	(21)
Non-controlling interest adj. on above	15
Group share on account of Ind AS on Joint Ventures	1
Others (incl. impact of Deferred Tax)	(40)
PAT after MI (As per Ind AS)	871
Difference - Ind AS PAT vs. IGAAP PAT	(11%)

Performance delivery along stated goals



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¹ Includes Retail, SME and HNI

² RoE is based on monthly compounding

³ Based on annual average AUM

⁴ Individual FYP adjusted for 10% of single premium

⁵ Based on Individual Business basis Management estimates

⁶ FY17 financials are based on Indian GAAP

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Diversified portfolio with value accretive growth



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Diversified loan book with focus on growth in higher margin segments

SME + Retail + HNI mix grew by 27% y-o-y

NIM expanded by 37 bps to 4.91%

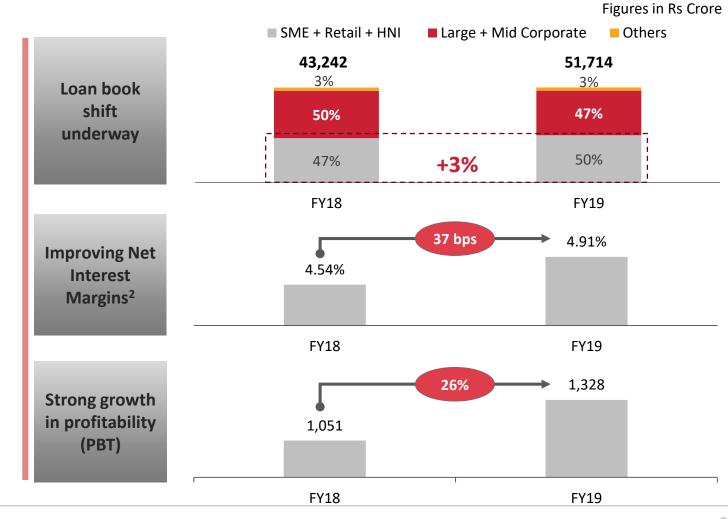
Q4FY19 NIM at 5.25% (+90 bps over Q4FY18)

PBT at Rs 1,328 Crore, grew 26% y-o-y

Maintained RoE¹ at 13.7% & RoA at 1.9%

RoE impacted by ~50 bps on account of:

- Lower wealth fee income, and
- Higher opex (branch and sales force expansion)



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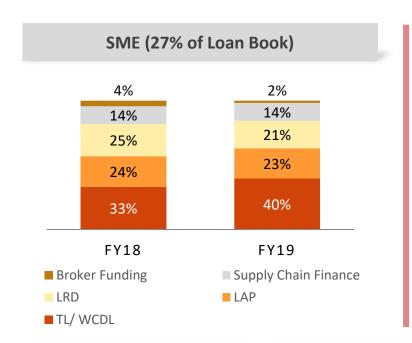
¹ Based on monthly compounding of annualised RoE

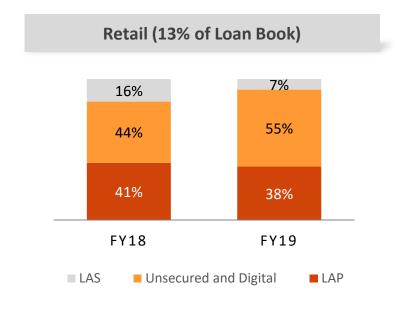
² NIM including fees

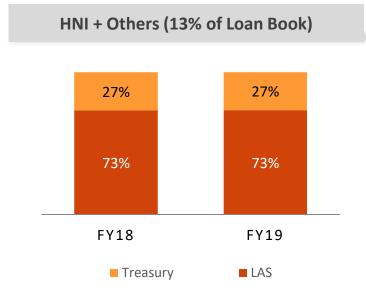
Multiple products catering to a range of customer needs











SME ATS Rs 7 Crore TL/WCDL backed by future cash flows and adequate security cover of ~1.7x

Retail ATS Rs 6 Lacs LAP LTV of ~50%

85% vs. borrower's office/ residence

ATS: Rs 2.7 Crore

Loan against liquid securities

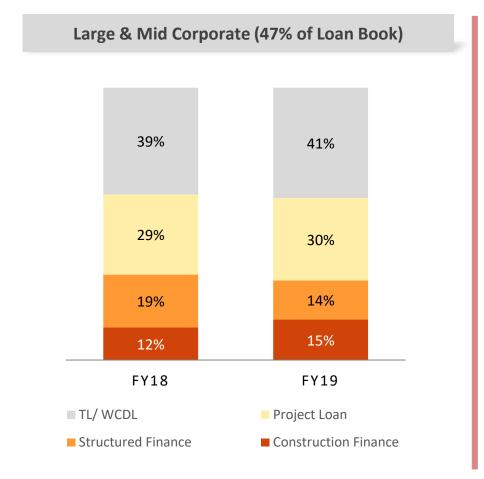
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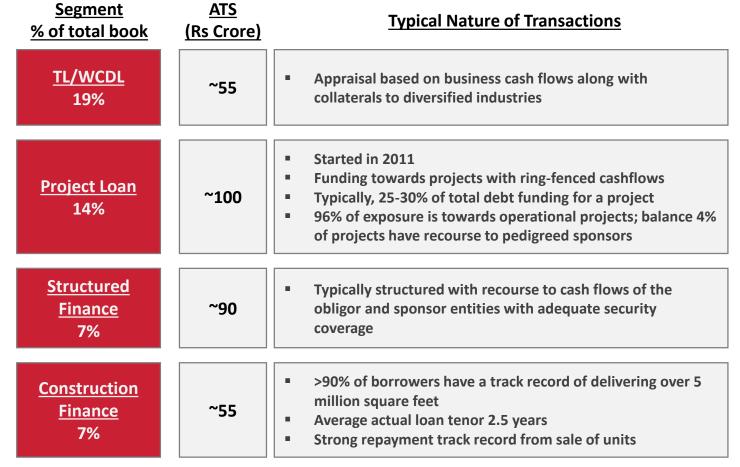
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Multiple products catering to a range of customer needs



Figures in Rs Crore





Strong focus on growth with quality of loan book



Figures in Rs Crore

Delivered consistent loan book growth while maintaining strong asset quality

Secured loan book more than 80%

Primarily focused on cash flow based underwriting

Maintaining robust asset quality

Gross Stage 3 (excl. IL&FS) at 1.05%

Rs 220 Crore of exposure to 4 IL&FS entities categorized as stage 3

Rs 59 Cr has been provided for under ECL on the above exposure

Stage-wise assets and ECL Provisioning							
Asset Quality FY18 FY19							
Gross Stage 1 & 2	99.09%	98.51%					
		Excl. IL&FS	IL&FS				
Gross Stage 3	0.91%	1.05%	0.44%				
Less: ECL Provision	0.49%	0.50%	0.12%				
Net Stage 3	0.42%	0.55%	0.32%				
Provision Coverage Ratio	54%	48%	27%				

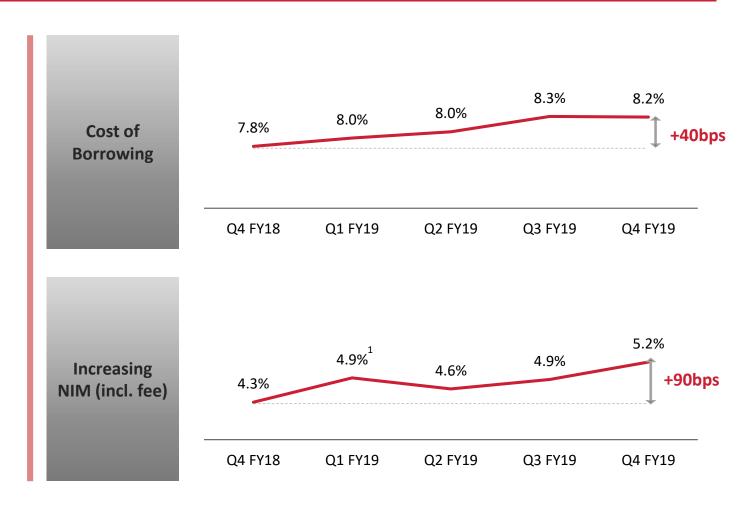
Highest ever margin despite challenging industry scenario



Optimised borrowing cost in a hardening interest rate environment

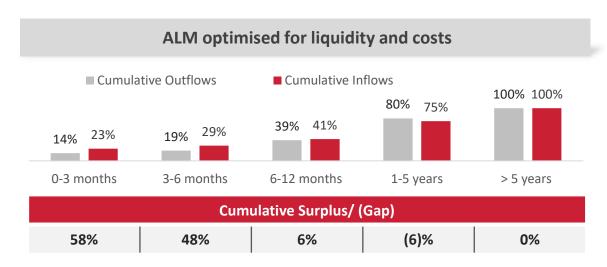
Factors contributing to margin expansion:

- Increasing product mix towards retail and SME
- Ability to pass on borrowing cost increases
- Prudent treasury management with diversified borrowing mix



Well matched ALM with diversified borrowing mix

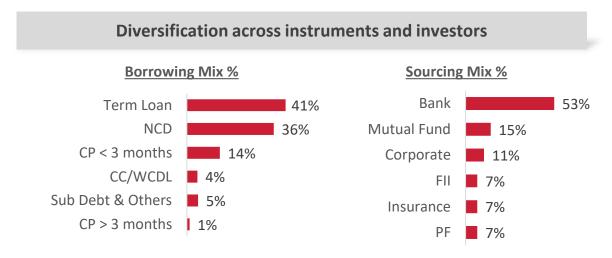




Raised LT borrowing of Rs 16,250+ Crore in FY19 (Rs 9,500+ Crore in H2 FY19)

- IFC: Rs 1,000 Crore (7 year green loan)
- Term Loans: Rs 8,600 Crore | NCDs: Rs 6,400 Crore
- Sub-debt: Rs 250 Crore

Adequate liquidity to meet growth requirements LIC sanctioned Rs 1,500 Crore (10 year loan)



Continue to broad base investor profile

Institutional investor base increased to 447 (FY18: 317)

Actively pursuing overseas funding through ECB

Maintaining comfortable capital adequacy

FY19: CRAR at 17.5%

Key Financials – Aditya Birla Finance Limited



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Δ LY%	Quarter 4		Figures in Rs Crore	Full	Full Year		
	FY 17-18 (PY)	FY 18-19 (CY)	Key Performance Parameters	FY 17-18 (PY)	FY 18-19 (CY)		
	43,242	51,714	Lending book	43,242	51,714	1	
+134 bps	11.12%	12.46%	Average yield	11.29%	11.98%	1	
	6.77%	7.22%	Interest cost / Avg. Lending book	6.75%	7.07%		
+90 bps	4.34%	5.25%	Net Interest Margin (Incl. Fee Income)	4.54%	4.91%		
	173	240	Opex	576	802		
	36%	37%	Cost Income Ratio	31%	34%		
	35%	35%	Cost Income Ratio (Ex. Wealth)	29%	32%		
	21	59	Credit Provisioning	215	207		
26%	281	353	Profit before tax	1,051	1,328	1	
	187	227	Profit after tax	696	869		
	6,229	7,417	Net worth	6,229	7,417		

Aditya Birla Housing Finance Limited



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Value accretive growth



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Figures in Rs Crore

Lending book at ~Rs 11,500 Cr

Overall growth 40% y-o-y
Affordable book at ~Rs 1,500 Cr (4x y-o-y)

Improvement in Cost Income Ratio

Led by scale and operating efficiency

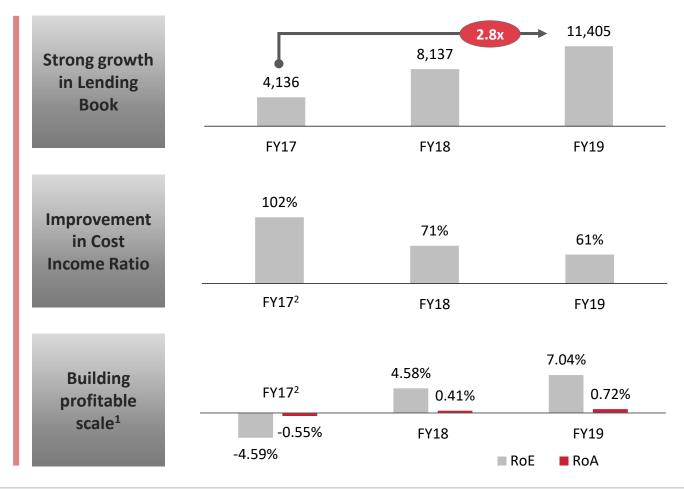
Maintaining high quality asset book

Gross Stage 3: 0.67% (PY: 0.53%) Net Stage 3: 0.37% (PY: 0.33%)

FY19 PBT grew ~3x y-o-y

Q4 PBT at Rs 41 Cr (PY: Rs 13 Cr)

Significant improvement in RoE and RoA



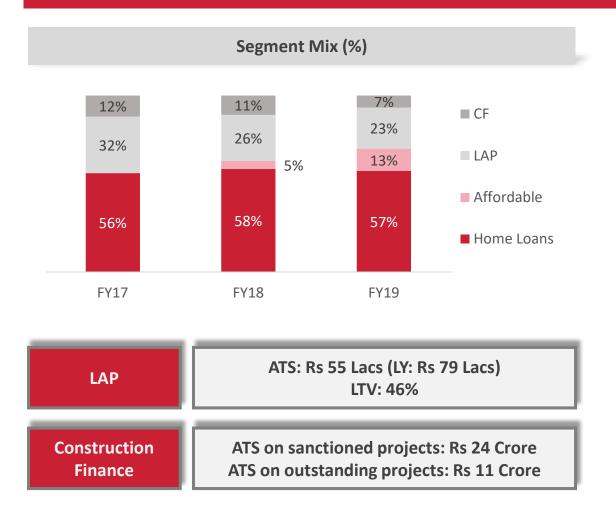
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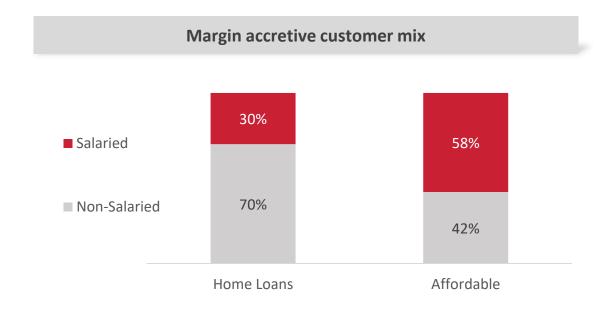
¹ Normalised RoE (excl. Deferred Tax Impact) is basis monthly compounding

² FY17 Financials are based on Indian GAAP

Systematic approach to build a healthy portfolio mix





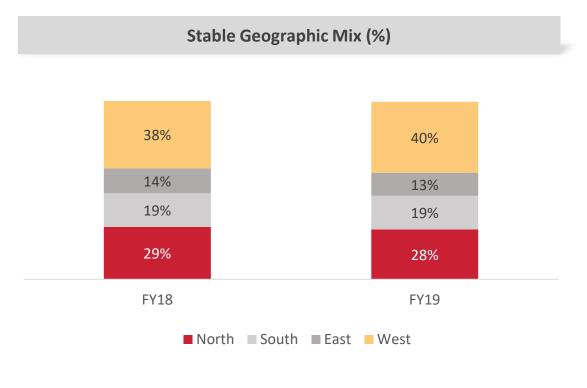


23% of affordable HL portfolio backed by IMGC

45% of affordable HL portfolio eligible for PMAY subsidy

Pan India distribution network



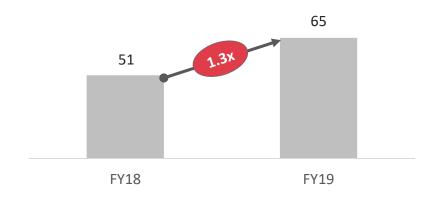


Balanced distribution strategy

Tapping growth in smaller cities through affordable

Focus on increasing reach and building retail granularity

of Operational Branches



Direct sourcing at 48% (PY: 45%)

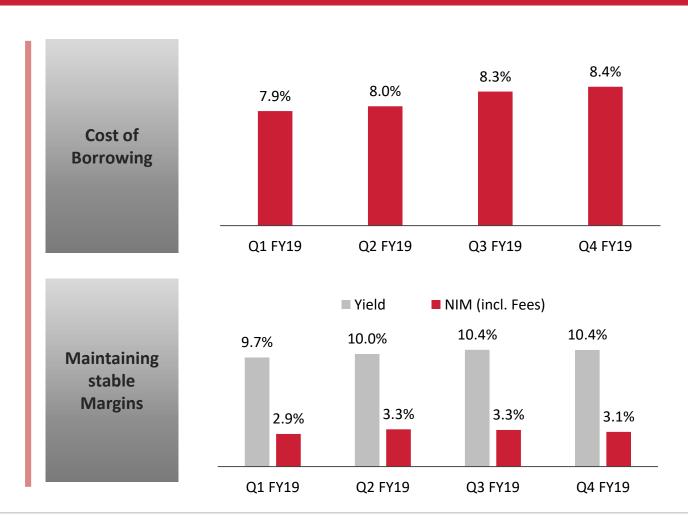
Maintaining margins through interest rate cycles



Optimised borrowing cost in a hardening interest rate environment

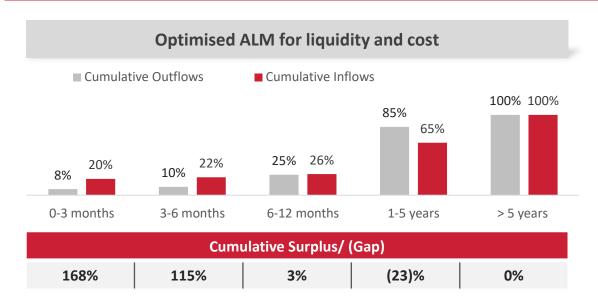
Maintained margins across interest rate cycles

Demonstrating ability to successfully pass on borrowing cost increases



Prudent asset liability management





Raised LT borrowing of Rs 4,300+ Crore

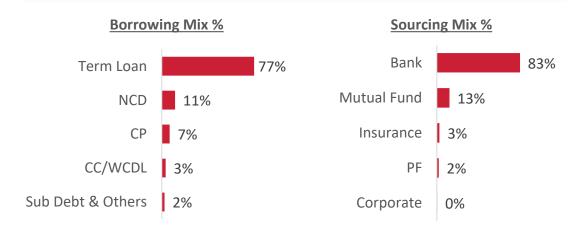
Term Loan: Rs 4,000 Crore

NCD: Rs 350 Crore

NHB refinance sanction of Rs 500 Crore

Actively pursuing overseas funding through ECB





Continue to broad base investor profile

- Investor base increased to 80 (grew 10% y-o-y)
- Funding from 19 banks

Maintaining comfortable capital adequacy

Q4 FY19: CRAR at 16.8% (regulatory requirement: 12%)

Key Financials – Aditya Birla Housing Finance Limited



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Δ LY%	Quarter 4		Figures in Rs Crore	Full	Full Year	
	FY 17-18 (PY)	FY 18-19 (CY)	Key Performance Parameters	FY 17-18 (PY)	FY 18-19 (CY)	
1 40%	8,137	11,405	Lending book	8,137	11,405	409
	9.77%	10.36%	Average yield	9.92%	10.13%	
	6.94%	7.46%	Interest cost / Avg. Loan book	6.90%	7.30%	
	3.13%	3.08%	Net Interest Margin (incl. Fee Income)	3.32%	3.14%	
	187	289	Revenue	590	1,025	
- 24%	64%	47%	Cost Income Ratio (%)	71%	61%	
	9	5	Credit Provisioning	23	19	
1 ∼3x	13	41	Profit Before Tax	34	107	1 ~3x
	767	1,190	Net worth	767	1,190	

Aditya Birla Sun Life AMC Limited



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Profitable growth aided by improvement in asset mix



Domestic Equity AAUM grew by 21% y-o-y

2 year CAGR stronger than industry growth¹:

Industry: 38% | ABLSAMC: 45%

Domestic Equity AAUM mix at 36%

Equity market share¹ at 8.75% (PY: 9.12%)

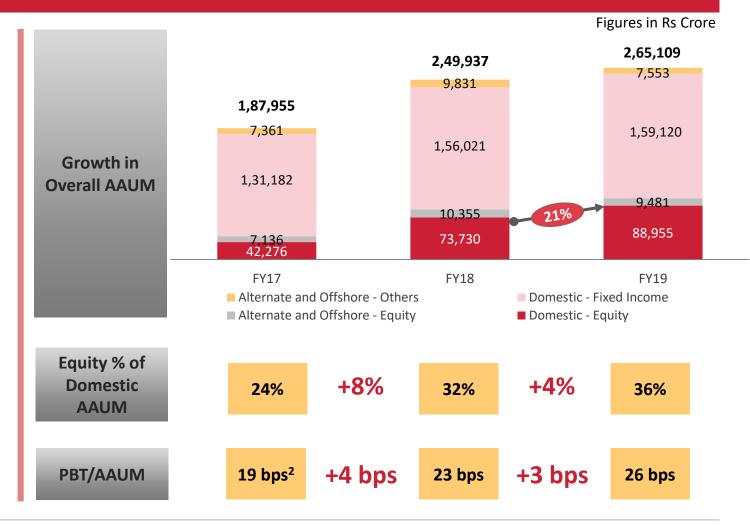
SIP Book share² of domestic equity: 32% (PY: 25%)

PBT at ~Rs 650 Crore (Grew 24% y-o-y)

Recorded highest ever profitability with PBT/ AUM at 29 bps in Q4 FY19

Awards and Accolades in 2019

Morningstar Awards - Best Fund House Asia Asset Management 2019 – Best of Best Award for Investor Education



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Continued focus on retail expansion



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Retail + HNI AUM¹ at Rs ~1,25,000 Crore

Retail AUM grew ~2x over 2 years

Broad based penetration in B-30 cities with AUM¹ at ~ Rs 33,300 Crore

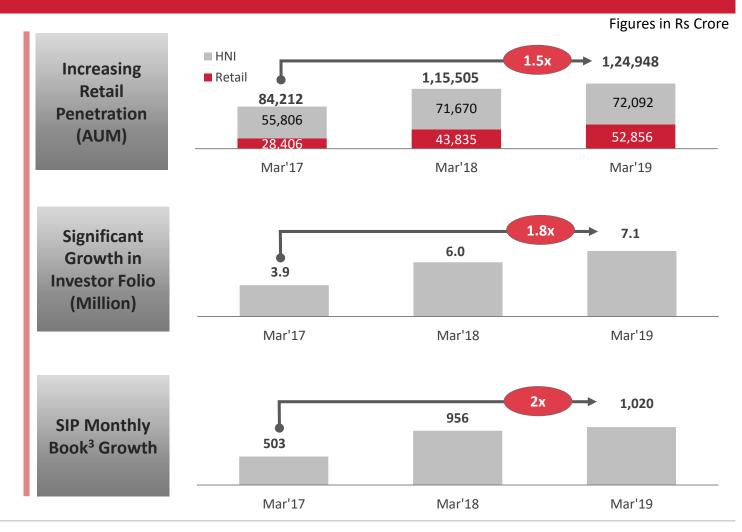
B-30 contributes 34%¹ of retail AUM

Investor folios up ~2x in 2 years

Over 1 million new folios added in FY19

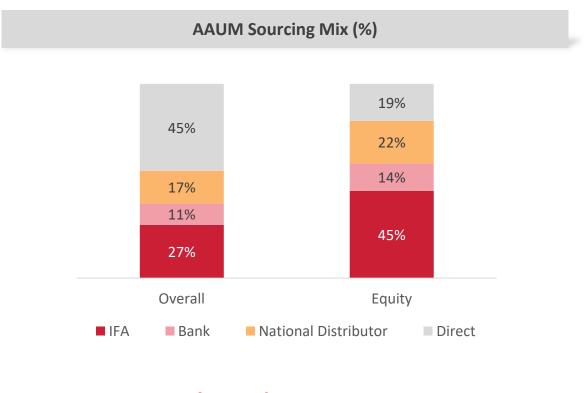
Monthly SIP book over Rs. 1,000 Crore

Grew ~2x over 2 years | SIP Market Share² 11.68%



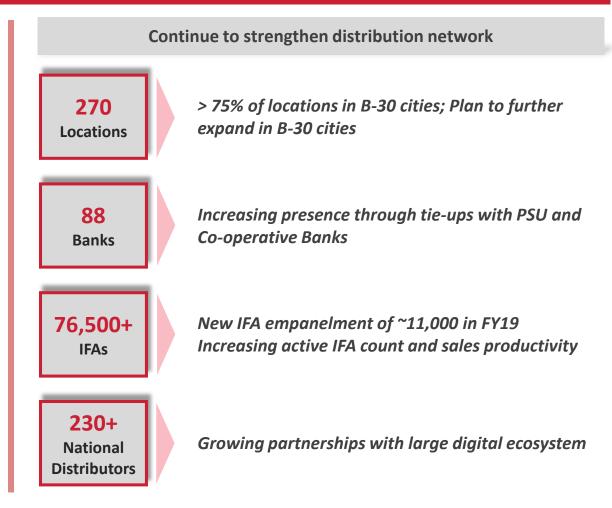
Balanced Distribution Network





Balanced sourcing mix

IFA has greater share in Equity Sourcing



Key Financials – Aditya Birla Sun Life AMC Limited



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Δ LY%	Quart	Quarter 4	Figures in Rs Crore	Full	Full Year		
	FY 17-18 (PY)	FY 18-19 (CY)	Key Performance Parameters	FY 17-18 (PY)	FY 18-19 (CY)		
	2,47,529	2,46,480	Domestic AAUM	2,29,750	2,48,075	8%	
•							
3%	86,450	89,062	Domestic Equity AAUM	73,730	88,955	21%	
	10,912	8,955	Alternate and Offshore Equity AAUM	10,355	9,481	_	
	97,362	98,017	Total Equity	84,085	98,436		
	366	320	Revenue	1,324	1,407		
	215	140	Costs	801	760		
19% 👚	151	180	Profit Before Tax	523	647	249	
5 bps 👚	24 bps	29 bps	Profit Before Tax ¹ (bps of Domestic AAUM)	23 bps	26 bps	+3 k	
	99	131	Profit After Tax	350	448		

¹ Based on annualised earnings

Aditya Birla Sun Life Insurance Limited



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Fast growing franchise with significant value creation



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Individual FYP¹ grew by 60% y-o-y

Significantly higher than industry growth Industry²: **9%** | Private²: **12%** | Top 4 Private²: **7%**

Group FYP grew by 40% y-o-y

Group business is value accretive

Market share² increased by 125 bps to 4.2%

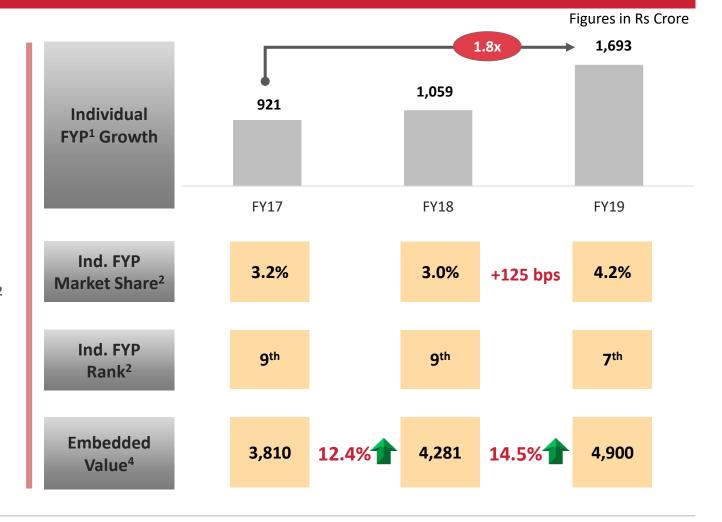
Improved rank in Individual business by 2 spots to No.7²

Net VNB grew 3.3x y-o-y

Net VNB Margin³ of 9.5%

Embedded Value (EV) grew by 14.5% y-o-y

EV as of 31st Mar 2019 at Rs 4,900 Crore4



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¹ Individual FYP adjusted for 10% of single premium

² Rank and Market Share amongst players (Excl. LIC) based on adjusted Individual FYP: Source IRDAL

³ Based on Individual Business basis Management estimates

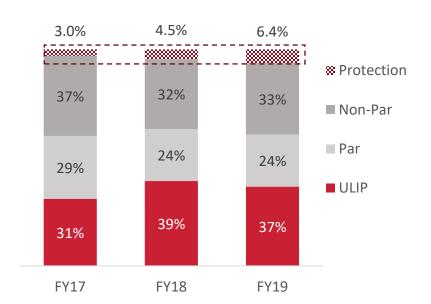
⁴ As per MCEV method

Focus on value accretive product mix

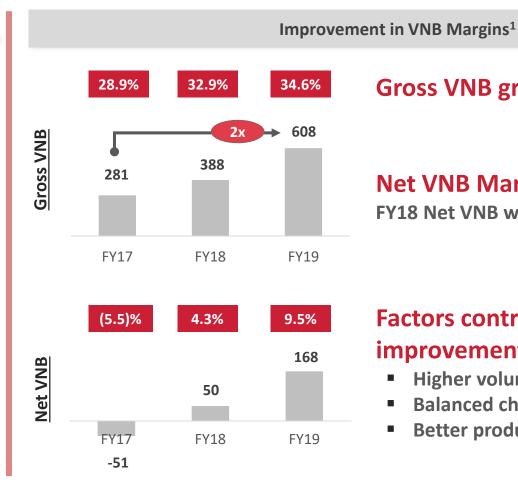


Figures in Rs Crore

Increasing Share of Ind. Protection in Product Mix



Protection Mix doubled since FY17



Gross VNB grew 57% y-o-y

Net VNB Margin FY19 at 9.5% FY18 Net VNB was 4.3%

Factors contributing to sharp improvement in Net VNB:

- **Higher volume and productivity**
- **Balanced channel mix**
- **Better product mix**

Balanced sourcing strategy with strong growth in partnerships



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Consistent increase in contribution of partnerships channel

Balanced distribution mix

Partnerships contributing 52% of Ind. FYP

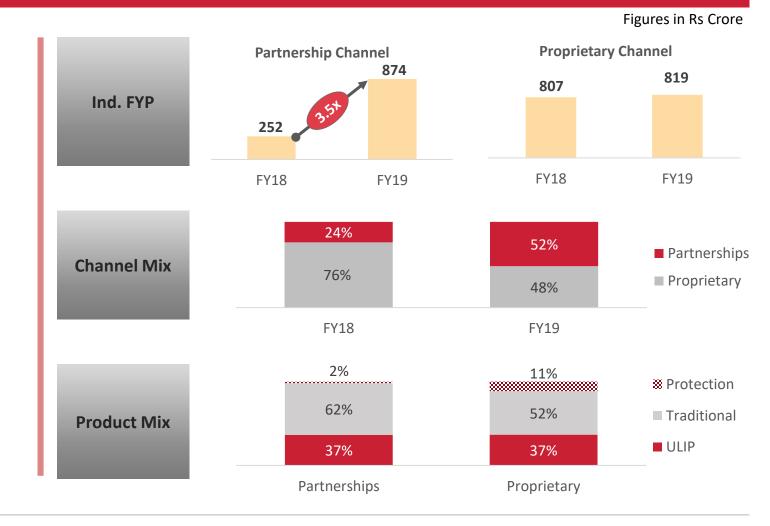
Scaling up HDFC Bank partnership

Launched protection product in Q4 FY19

Proprietary channel contributing significantly to margin improvement

Efficiencies in proprietary channel driven by:

- Increase in productivity
- Protection mix growing to 11% (PY: 5%)



Focus on quality of business



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Quality growth reflected by consistent improvement in persistency ratios

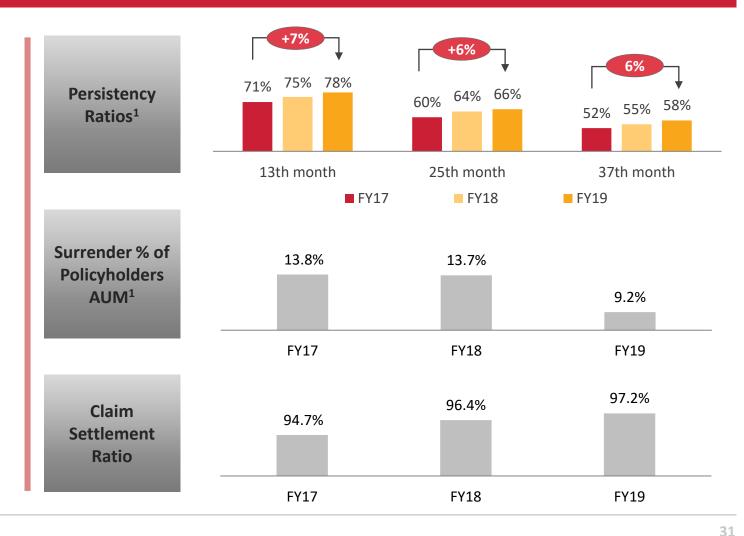
Focus on customer retention

Ind. renewal premium grew 10% y-o-y

Lower surrenders leading to growth in in-force policies

Improvement in claim settlement ratio

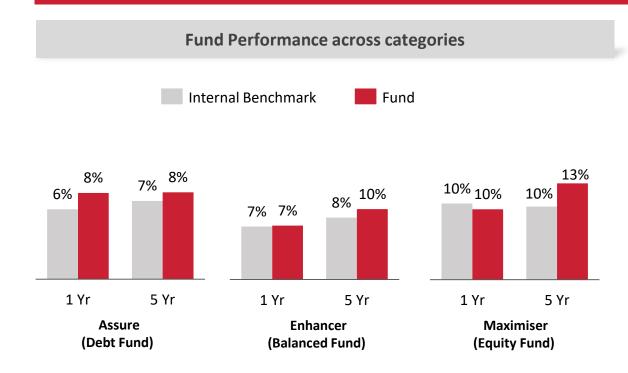
Change driven by robust risk scoring models, data analytics and training to field staff



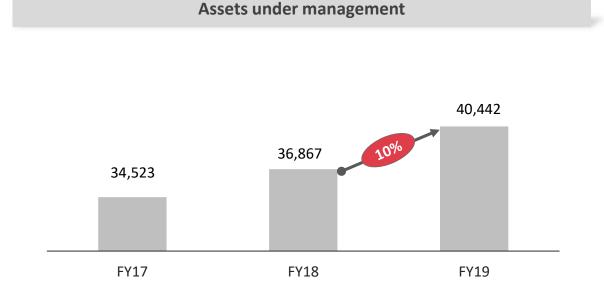
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Fund performance





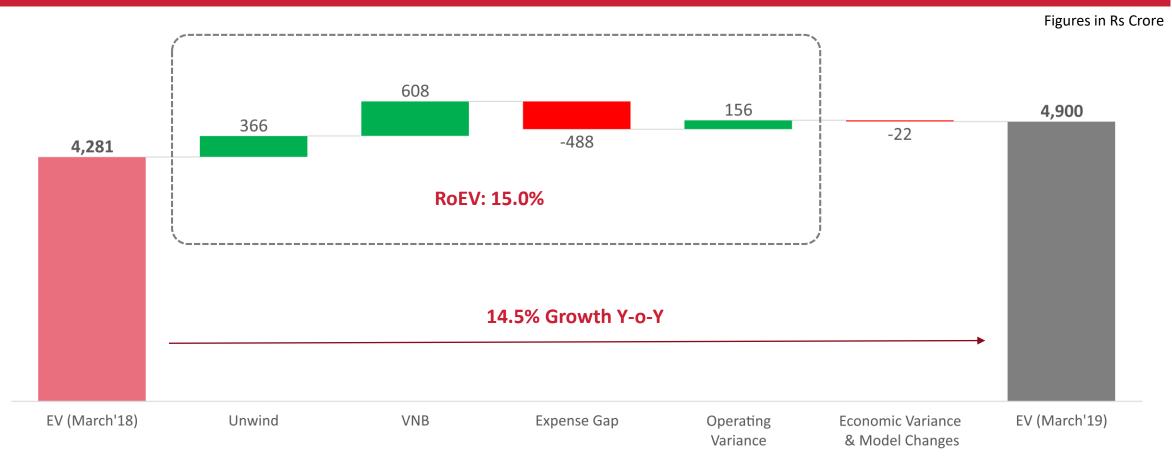
Robust performance against internal benchmarks despite volatile market conditions



Healthy in-force book, quality of business and new business contributing to growth in AUM

MCEV Bridge





Sensitivity Analysis



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Scenarios	% Change in IEV	% change in Gross VNB			
Reference Rates and Assets					
Increase of 100 bps in the reference rates	4.2%	15.3%			
Decrease of 100 bps in the reference rates	(5.9%)	(19.2%)			
Policy/premium discontinuance rates (proportionate)					
10% increase (multiplicative)	(0.5%)	(3.0%)			
10% decrease (multiplicative)	0.4%	2.9%			
Insurance risks (Mortality and Morbidity)					
An increase of 5% (multiplicative)	(0.7%)	(0.9%)			
A decrease of 5% (multiplicative)	0.6%	0.8%			
Equity Value					
10% decrease	(2.0%)	(0.7%)			
Maintenance Expenses					
10% increase	(2.1%)	(0.9%)			
10% decrease	2.1%	0.8%			

Key Financials – Aditya Birla Sun Life Insurance Limited



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Δ LY%	Quarter 4		arter 4 Figures in Rs Crore		Full Year		Δ LY%	
	FY 17-18 (PY)	FY 18-19 (CY)	Key Performance Parameters		FY 17-18 (PY)	FY 18-19 (CY)		
41% 👚	491	691	Individual First year Premium		1,152	1,798	1 56%	
	473	540	Group First year Premium		1,511	2,119		
	1,148	1,347	Renewal Premium		3,240	3,594	•	
22% 👚	2,112	2,578	Total Gross Premium		5,903	7,511	27%	
	12.4%	13.2%	Opex to Premium (Excl. Commission)		15.6%	15.7%		
	17.3%	19.5%	Opex to Premium (Incl. Commission)		20.1%	21.3%		
	14	62	Profit Before Tax ¹		130	131		
	4	(7)	Taxes		3	(24)		
	19	55	Profit After Tax ¹		134	107		

¹Based on IndAS Financials Note: All KPIs above are based on IRDAI Reporting

Aditya Birla Health Insurance Limited



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Strong growth led by retail



GWP grew ~2x with 2.3 Mn lives covered

Retail GWP Mix: 65% (PY: 37%)

Rapid distribution capacity build up

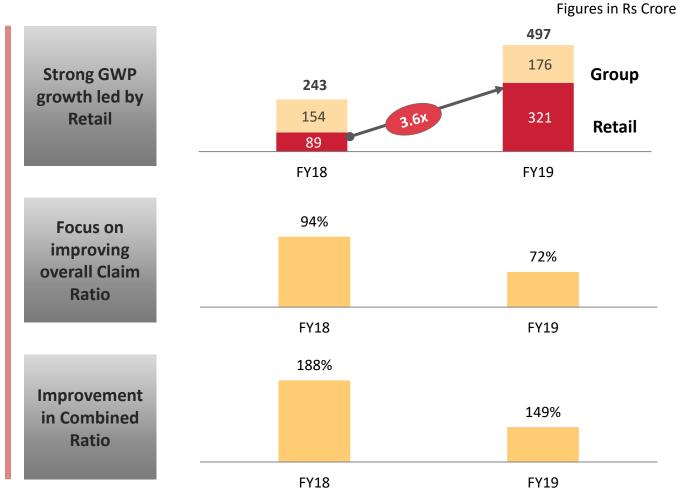
Focus on improving claims experience

Retail Claims Ratio: 47%

Q4FY19 Combined Ratio at 129% (PY: 183%)

Building Profitable Growth

- FY19 PBT loss at Rs 257 Crore (Rs. 197 Crore in FY18)
- Business expected to break-even in ~3 years at indicative GWP levels of Rs 1,700 to 2,000 Crore



Significantly scaled up distribution and provider network



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One of the largest 3rd party distribution capacities

10 Banca tie-ups within 2 years of operation:

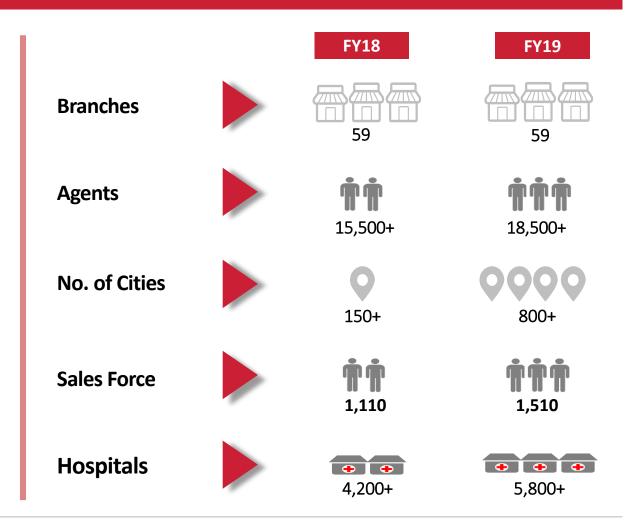
- Including HDFC, DCB, RBL, Deutsche Bank, AU Bank, KVB, and Citibank; Axis Bank signed; To go live in Q1 FY20
- Monthly utilization of available capacity is still low with significant upside potential

Increasing banca contribution

- Banca channel grew ~7x y-o-y for retail GWP
- Banca share of Retail GWP at 53% (PY: 28%)

One of the largest provider networks

Tied up with 5,800+ hospitals across 800 + cities



Differentiated value proposition to our customers



Figures in Rs Crore

Our Differentiators

Customer Value Proposition (CVP)

- ✓ Industry 1st incentivized wellness & chronic management program
- ✓ Younger customer base -Avg

 Age lower by ~ 5 years

Distribution Scale & Quality

- Multi-distribution strategy, with focus on deepening banca relationship
- ✓ 10 banca partners contribute >50% to Retail GWP

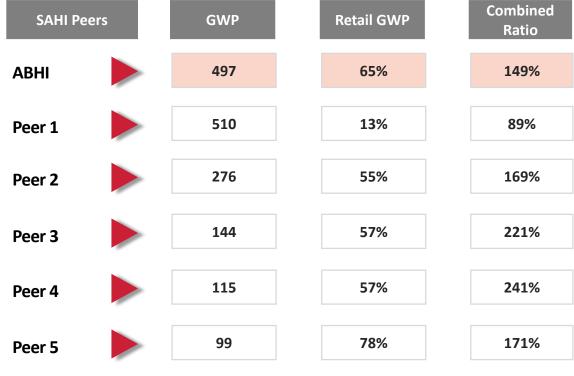
Customer Engagement

- ✓ Move from "Buy & Forget" to "Buy & Engage"
- √ 40% customers initiated their health journey with us

Superior Financial Management

- Health risk assessment and customer engagement
- ✓ Combined ratio showing a positive declining trend on YoY basis (Q4 FY19: 129%)

Fastest growing retail franchise in 2nd year of launch with a clear path to profitability



Source: IRDAI reporting and internal estimates

Driving value through diversification

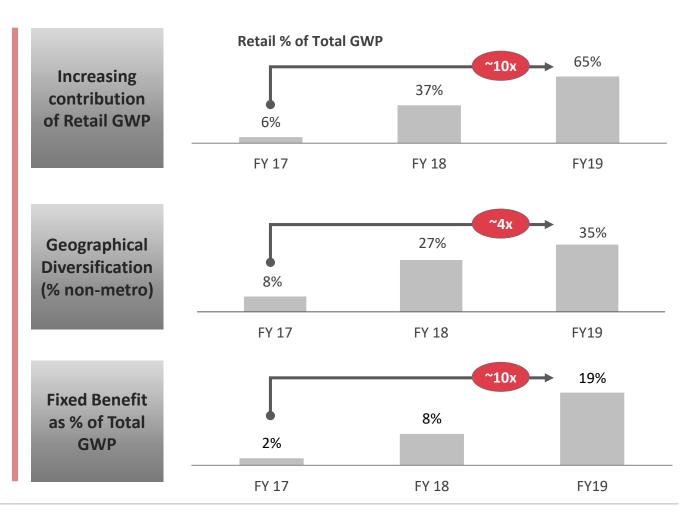


Improving margins by increasing retail mix

Retail GWP mix grew ~2x y-o-y to reach 65%

Presence across 41 cities through 59 branches and 800+ locations through third party partners

Fixed benefit product having higher margin increased to 19% (PY: 8%)



Key Financials – Aditya Birla Health Insurance Limited



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Quarter 4		Figures in Rs Crore	Full	Full Year	
FY 17-18 (PY)	FY 18-19 (CY)	Key Performance Parameters ¹	FY 17-18 (PY)	FY 18-19 (CY)	
48	121	Retail Premium	89	321	1 ~4x
23	60	Group Premium	154	176	
71	181	Gross Written Premium	243	497	1 ~2x
71	181	Revenue	248	500	
183%	129%	Combined Ratio	188%	149%	
(58)	(66)	Profit Before Tax	(197)	(257)	



Other Financial Services businesses

Other Financial Services Businesses



Quarter 4		Figures in Rs Crore	Ful	Full Year	
FY 17-18 (PY)	FY 18-19 (CY)	Key Performance Parameters Other Financial Services Businesses ¹	FY 17-18 (PY)	FY 18-19 (CY)	
154	152	Aggregate Revenue	456	633	
(9)	(8)	Aggregate Profit Before Tax	(1)	(10)	

General Insurance Broking

- Premium placement grew y-o-y by 17% to Rs 3,770 Crore in FY19
- Revenue increased to Rs 449 Crore (PY: Rs 265 Crore)
- PBT at Rs 27 Crore (PY: Rs 39 Crore) due to margin compression led by regulatory changes

Stock and Securities Broking

- Revenue at Rs 172 Crore (PY: Rs 165 Crore)
- PBT at Rs 14 Crore (grew by 39% y-o-y)
- Focus on increasing business from digital channels

Aggregate PBT



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Δ LY%	Quarter 4		Figures in Rs Crore	Full	Full Year	
	FY 17-18 (PY)	FY 18-19 (CY)	Businesses (Aggregated on 100% basis)	FY 17-18 (PY)	FY 18-19 (CY)	
	281	353	NBFC	1,051	1,328	_
	151	180	Asset Management	523	647	
	14	62	Life Insurance	130	131	
	13	40	Housing	34	107	
	1	0	General Insurance Broking	39	27	
	3	4	Stock & Securities Broking	10	14	
1 38%	463	640	Profitable Businesses	1,788	2,255	26%
	(58)	(66)	Health Insurance	(197)	(257)	_
	(7)	(27)	Less: Interest Cost	(25)	(89)	
	(19)	(9)	Less: Brand & Marketing	(61)	(35)	
	(23)	(17)	Less: Other Businesses¹/ Eliminations	(66)	(77)	
1 46%	357	522	Aggregate Profit Before Tax ² (pre – MI)	1,438	1,797	25%

¹Includes ABCL standalone (ex-interest and brand expenses), Online Personal Finance, Private Equity, ARC, ABMM and other businesses

²Aditya Birla Sun Life AMC Ltd and Aditya Birla Wellness Pvt Ltd consolidated based on equity accounting under Ind AS, however considered as a part of segmental performance to show holistic financial performance



Annexure A

Consolidated Financials

Consolidated Profit & Loss



Figures in Rs Crore

	Quarter 4		Figures in Rs Crore	Full year		Δ LY%
	FY 17-18 (PY)	FY 18-19 (CY)	Consolidated Profit & Loss	FY 17-18 (PY)	FY 18-19 (CY)	
32% 👚	3,578	4,730	Revenue	11,524	15,164	1 32%
	207	342	Profit Before Tax (before share of profit/(loss) of JVs	920	1,155	
	50	67	Add: Share of Profit/(loss) of associate and Joint ventures	175	226	
59% 👚	257	409	Profit Before Tax	1,096	1,381	1 26%
	105	154	Less: Provision for taxation	403	569	
	(18)	(4)	Less: Minority Interest	0	(60)	
52% 👚	169	258	Net Profit (after minority interest)	693	871	1 26%





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Glossary



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- AAUM Annual Average Assets under Management
- ALM Asset Liability Management
- ATS Average Ticket Size
- FYP First Year Premium Income
- Bps Basis points
- Banca Bancassurance
- CAB Corporate Agents and Brokers
- CF Construction Finance
- CP Commercial Paper
- Cr Crore
- CY Current Year
- DPD Days Past Due
- ECL Expected Credit Loss
- EIR Effective Interest Rate
- FV Fair Value (IndAS)
- FY Financial Year (April-March)
- Ind FYP Individual First Year Premium
- GNPA Gross Non-Performing Assets
- GWP Gross Written Premium

- HL Home Loan
- JV Joint Ventures
- LAP Loan Against Property
- LAS Loan Against Securities
- LIC Life Insurance Corporation of India
- LRD Lease Rental Discounting
- LT Long Term
- LTV Loan to Value
- MI Minority Interest
- MTM Mark to Market
- NII Net Interest Income
- NIM Net Interest Margin (including fee income)
- NNPA Net Non-Performing Assets
- PAT Profit after Tax
- PBT Profit before Tax
- PY Corresponding period in Previous Year
- PQ Previous Quarter
- Q1– April-June
- Q2 July-September

- Q3 October December
- Q4 January March
- Rs Indian Rupee
- SIP Systematic Investment Plan
- SME Small and Medium Sized Enterprise
- TL/WCDL Term Loan/ Working Capital Loan
- VNB Value of New business
- Y-o-Y Year on Year
- YTD Year to date