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#### Ref: No. ABCL/SD/MUM/2018-19/SEP/01

5<sup>th</sup> September, 2018

BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai 400 001 Scrip Code: 540691 Scrip ID: ABCAPITAL **The National Stock Exchange of India Ltd** Exchange Plaza, 5<sup>th</sup> Floor, Plot. C/1, G-Block, Bandra-Kurla Complex, Bandra (East), Mumbai 400 051 **Symbol: ABCAPITAL** 

Dear Sir/Madam,

#### Sub: Intimation of Schedule of Analyst/Institutional Investor Meeting

Pursuant to Regulation 46(2)(o) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, the schedule of Analyst/Institutional Investor Meet with respect to the Company is as under:

Date of Meeting	Name of Fund/ Company	Type of Meeting	Venue of Meeting
	American Century		
04/September/2018	Baron Capital		New York
	Briarwood Chase Management		
	BRX Global LP	One en	
	Credit Capital Investments	One-on- One	
	Kabouter Management		
	MSDC Management	/ Group Meetings	
	New Vernon Advisory Services	Meetings	
	TenCore Partners		
	Tricadia Capital	]	
	Wells Capital Management	]	

The investor presentation discussed in the meeting is also attached. The aforesaid information of this meeting has been uploaded on the Company's website <u>www.adityabirlacapital.com</u>. Please note that no unpublished price sensitive information was shared during this meeting.

Aditya Birla Capital Ltd. (Formerly known as Aditya Birla Financial Services Ltd.) One Indiabulls Centre, Tower 1, 18th Floor, Jupiter Mill Compound, 841, Senapati Bapat Marg, Elphinstone Road, Mumbai 400 013

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Registered Office: Indian Rayon Compound, Veraval - 362 266. Gujarat. +91 28762 45711



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The above is for your information, records and reference please.

Thanking you, Yours sincerely,

For Aditya Birla Capital Limited (Formerly known as Aditya Birla Financial Services Limited)

Jauman numar

Sailesh Daga Company Secretary Encl a.a.



Cc:

Luxembourg Stock Exchange Market & Surveillance Dept., P.O. Box 165, L-2011 Luxembourg, Grand Duchy of Luxembourg

**Citi Bank N.A.** Depositary Receipt Services 388 Greenwich Street 14<sup>th</sup> Floor, New York, NY 10013 **Citi Bank N.A. Custodial Services** FIFC, 11<sup>th</sup> Floor, C-54 & 55, G Block Bandra Kurla Complex Bandra (East), Mumbai 400 051

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#### Aditya Birla Capital Ltd.

(Formerly known as Aditya Birla Financial Services Ltd.) One Indiabulls Centre, Tower 1, 18th Floor, Jupiter Mill Compound, 841, Senapati Bapat Marg, Elphinstone Road, Mumbai 400 013 +91 22 4356 7000 | (F) +91 22 4356 7111 abc.secretarial@adityabirlacapital.com | www.adityabirlacapital.com

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Registered Office: Indian Rayon Compound, Veraval - 362 266. Gujarat. +91 28762 45711 CIN: L67120GJ2007PLC058890

# **Investor Presentation**

September 2018



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A leading Financial Services Conglomerate

Aditya Birla Capital Limited

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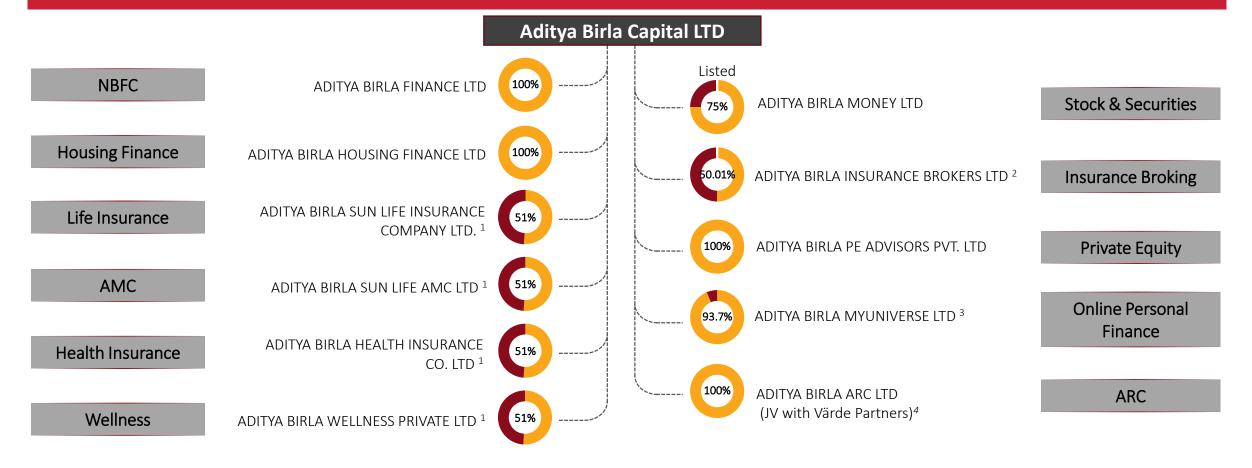
1   Overview	Pg. 3 - 10
2   Business-wise Performance	Pg. 11 - 38
3   Consolidated Financials & Other Annexures	Pg. 39 - 44

NOTE 1: The financials of Aditya Birla Capital are consolidated financials prepared as per Indian GAAP unless otherwise specified NOTE 2: The financial figures in this presentation have been rounded off to the nearest INR 1 crore

# A financial services conglomerate meeting the lifetime needs of its customers



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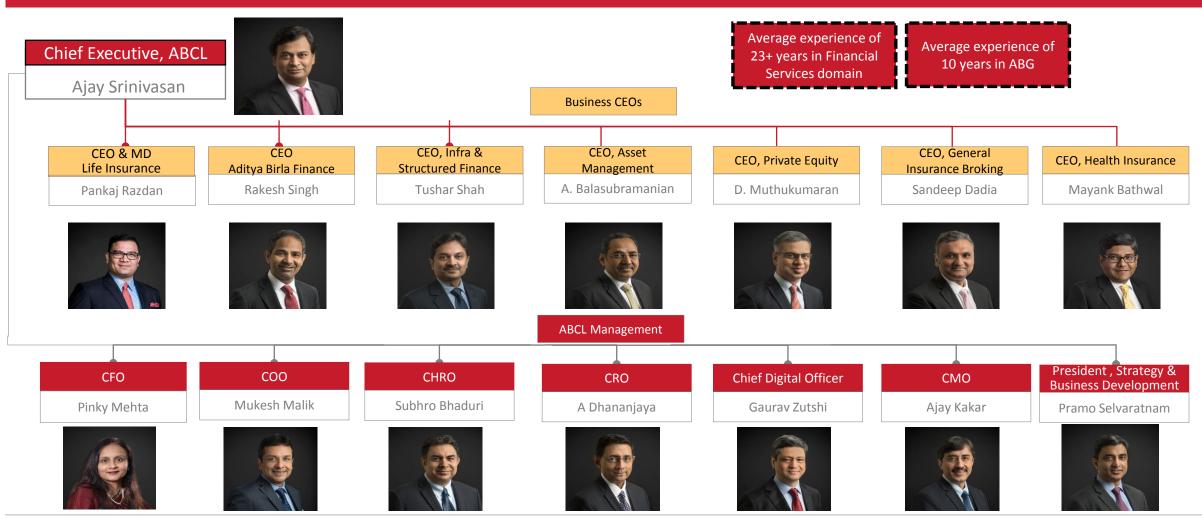
<sup>1</sup> Indicates JV. <sup>2</sup> 49.998% of ABIBL is held by Infocyber India Pvt Ltd. <sup>3</sup> 6.3% of ABMUL is held by employee welfare trust (under ESOP) <sup>4</sup> 50% JV subject to regulatory approvals Note: ABFS structure contains major subsidiaries and excludes step down subsidiaries, if any Aditya Birla Sunlife Pension Management Limited is 100% subsidiary of Aditya Birla Sun Life Insurance Company Ltd. Above is not intended to show the complete organizational structure and all entities therein. It is intended to describe the key businesses of Aditya Birla Capital

Aditya Birla Capital Limited

### **Management team**



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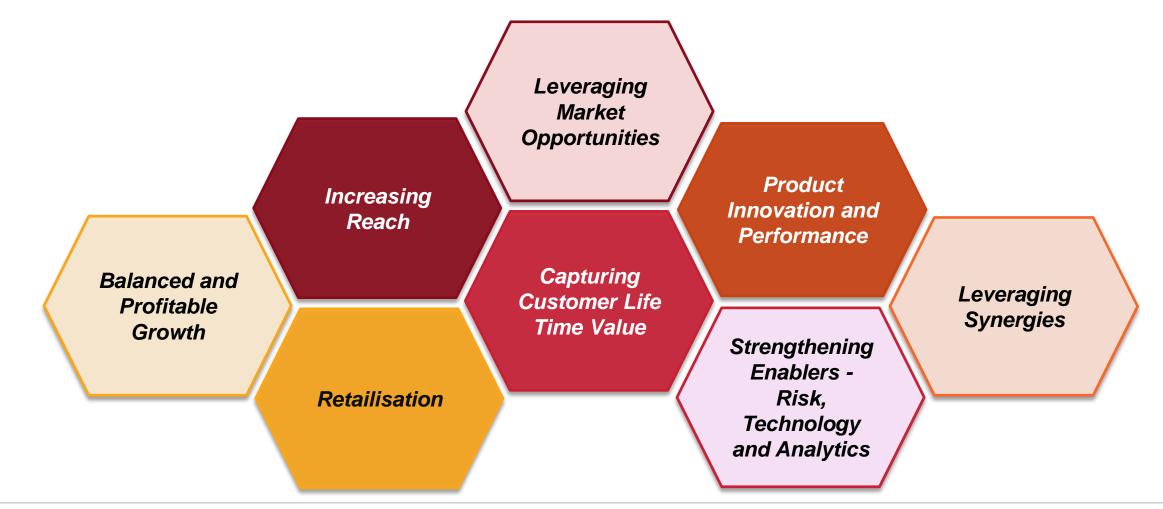


Aditya Birla Capital Limited

### Our approach



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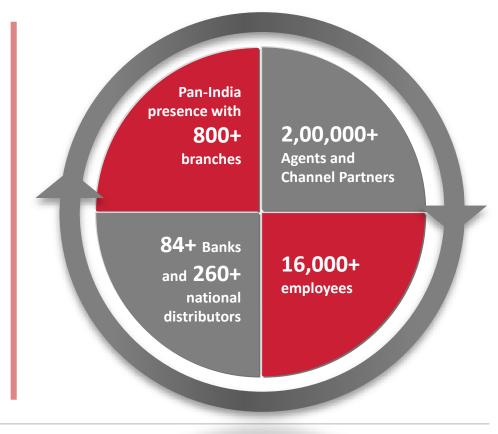


### Growth and scale across the platform



A Trusted Brand That Serves All Financial Needs..

#### ..with a Platform of Size and Scale



3.2x

6.5x

**Revenue:** 

**Revenue:** 

Advisory

Online

Money Mgmt

#### 5 Year Growth : FY14 → FY18

P R	ΟΤΕϹΤΙΝG		FI	NANCING	
Life Insurance	Ind FYP:	1.3x	NBFC	Lending Book:	3.7x
Health Insurance*	GWP: <b>~R</b>	s 250 cr	Housing Finance <sup>#</sup>	Lending Book:	57x
First year of full o	peration in FY18		# Commenced open	rations from Oct '14	
IN	IVESTING		А	DVISING	
A.N.4.C		2.04	Insurance		2 7

**2.8**x

**2.2**x

AAUM:

**Revenue:** 

AMC

Broking

### **Key milestones: FY18**





#### **LISTED** Aditya Birla Capital

Launched UNIFIED Brand

Crossed Rs 1,000 Cr Annual PAT<sup>1</sup>



### Lending Book of over Rs 51,000 Cr<sup>3</sup>



1<sup>st</sup> FULL YEAR for Health Insurance with 1 MILLION lives covered

**HFC Achieved Full Year PROFITABILITY** 

**Net VNB Positive in Life Insurance Business** 



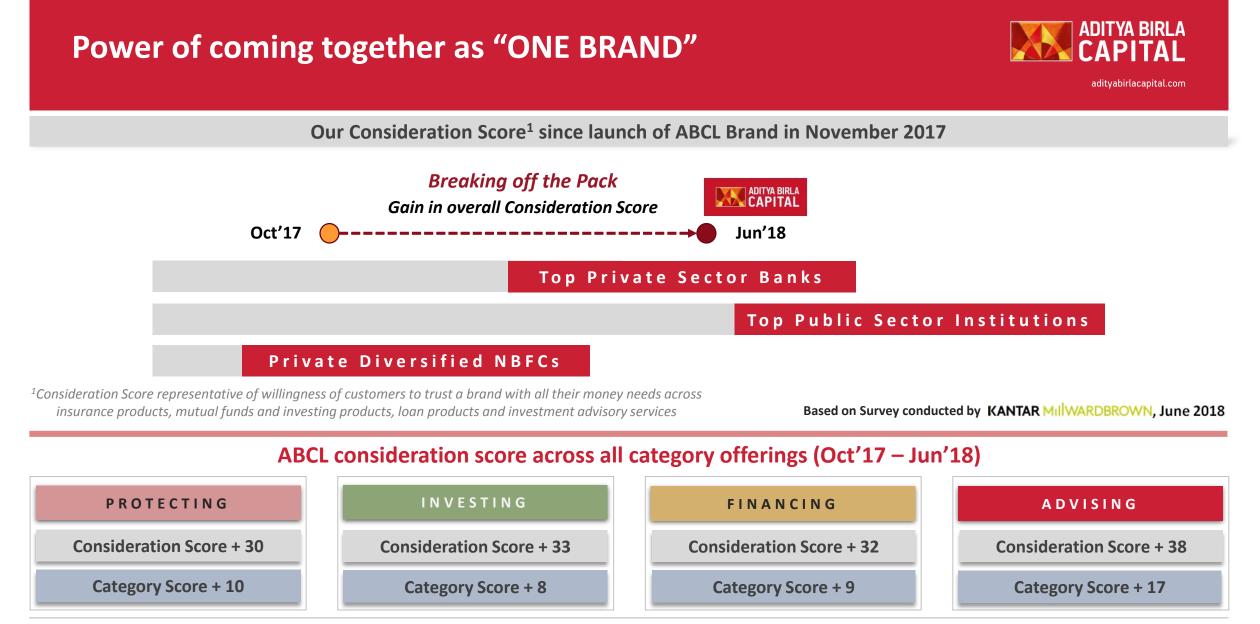
Ranked No.3 Mutual Fund<sup>4</sup>

**Touching Lives of 10 Million Active Customers** 

<sup>1</sup> Consolidated PAT (before minority interest)

<sup>2</sup> Includes AUM of Life Insurance, Health Insurance, Private Equity and Quartely average AUM of Asset Management Business

<sup>3</sup> Includes lending book of NBFC and housing finance Business
 <sup>4</sup> Based on AAUM for Q1FY19 (Source: AMFI)

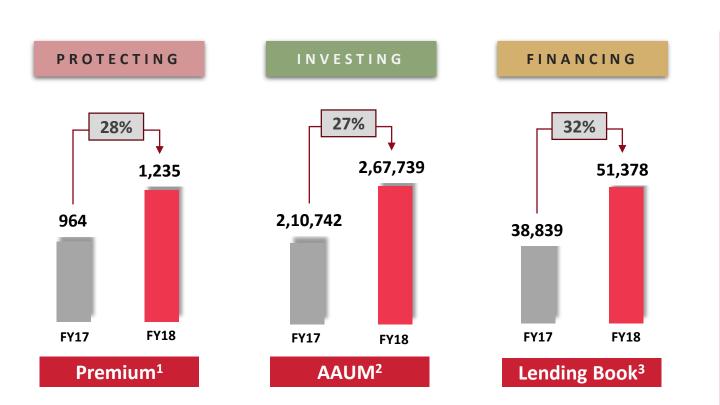


# **Delivering strong financial performance: FY18**



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Figures in Rs Crore

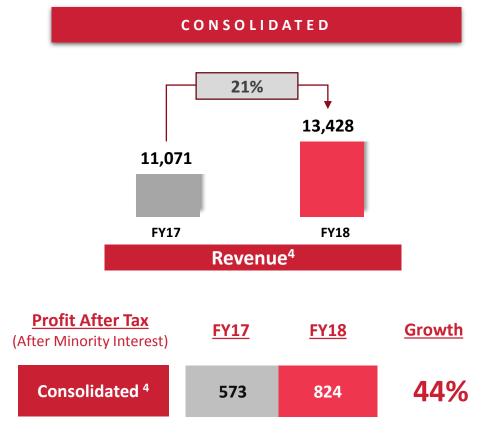


<sup>1</sup> Includes Life Insurance individual first year premium and Health Insurance retail business premium

<sup>2</sup> Includes AAUM of Asset Management Business, and does not include Life Insurance, Health Insurance and Private Equity

<sup>3</sup> Includes lending book of NBFC and Housing Finance Businesses

<sup>4</sup> On like to like basis. ABNL transferred its 51% stake in Aditya Birla Sun Life Insurance (ABSLI) to ABCL w.e.f 23<sup>rd</sup> March 2017. Previous year financials have been re-stated to make performance comparable.



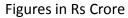
Aditya Birla Capital Limited

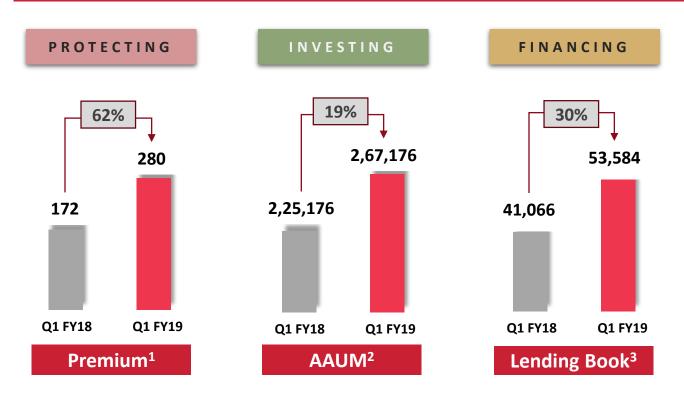
# **Delivering strong financial performance: Q1 FY19**

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ADITYA BIRLA





<sup>1</sup> Includes Life Insurance individual first year premium and Health Insurance retail business premium

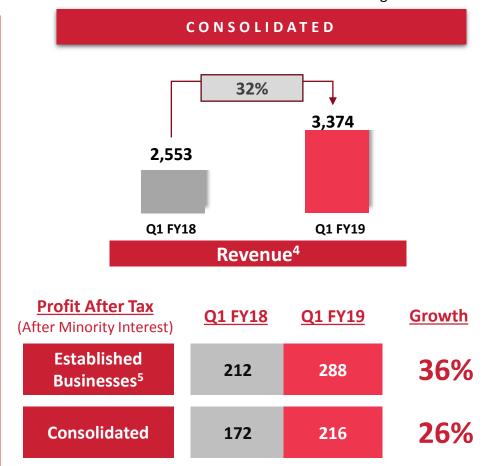
<sup>2</sup> Includes AAUM of Asset Management Business, and does not include Life Insurance, Health Insurance and Private Equity

<sup>3</sup> Includes lending book of NBFC and Housing Finance Businesses

<sup>4</sup> Asset Management and Wellness businesses consolidated based on equity accounting under Ind AS, however included in revenue to show holistic financial performance

<sup>5</sup> Includes EBT of NBFC, Asset Management and Life Insurance businesses





### **Aditya Birla Finance Limited**



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## A well diversified portfolio



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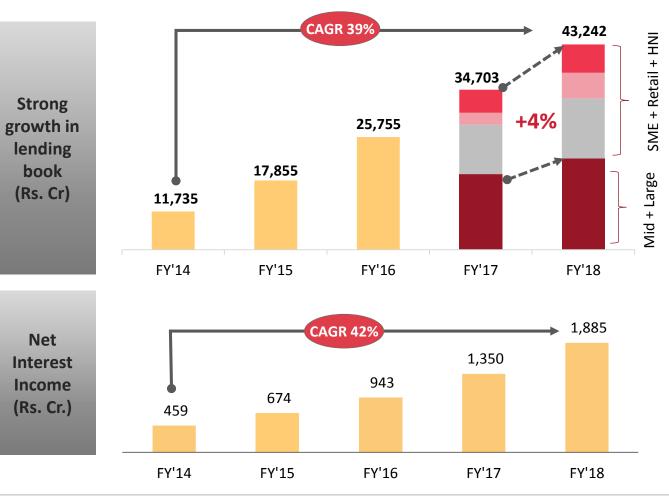
### Amongst Top 5 Private Diversified NBFCs in India

Lending Book grew at 39% CAGR Lending Book at Rs 43,242 cr

#### Retail + SME + UHNI Mix at 47% (up 4%)

Unsecured Retail Lending business turned profitable in <2 years of operations

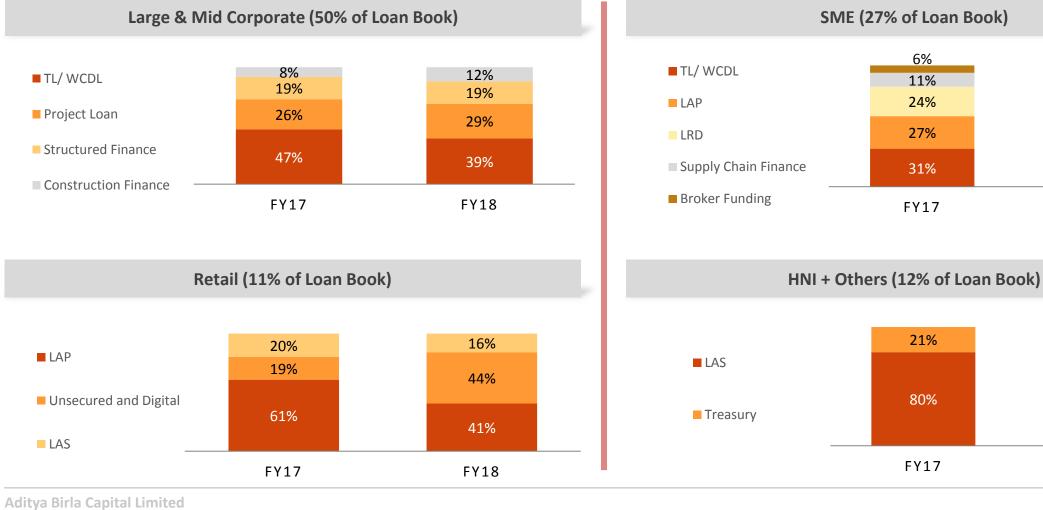
#### Net Interest Income grew at 42% CAGR Net Interest Income at Rs 1,885 cr



### Multi-product portfolio catering to a range of customer needs

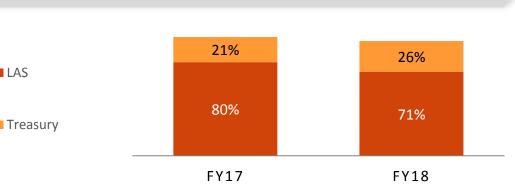


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6% 4% 14% 11% 24% 25% 24% 27% Supply Chain Finance 33% 31% FY17 FY18

SME (27% of Loan Book)



### **Diversified borrowing mix**



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#### **Competitive Cost of Borrowings**

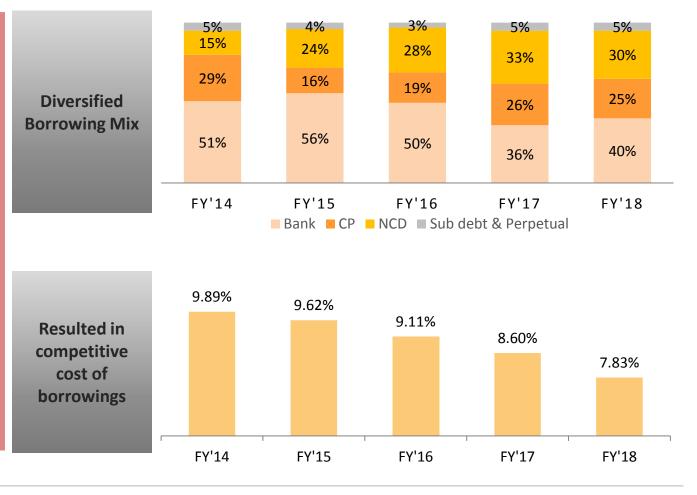
Achieved through active treasury management and dynamic changes in borrowing mix

### AAA rated by India Rating and Research

Strong parentage of Aditya Birla Group

### **Maintained Adequate Liquidity Cover**

CRAR at 17.9% and leverage at 5.7x

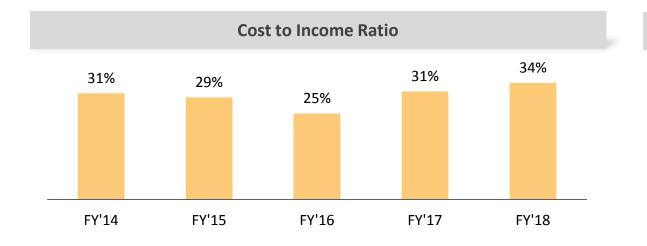


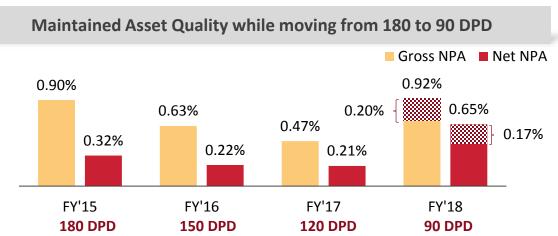
# **Continuing to deliver strong performance**



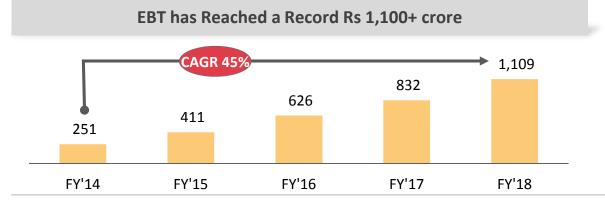
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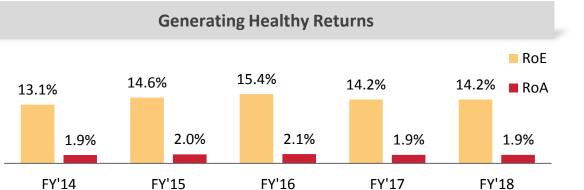
#### Figures in Rs Crore





Note 1: GNPA of 0.20% on account of exposure getting categorized as NPAs due to withdrawal of the erstwhile framework of Revitalising Stressed Assets vide RBI Circular dated Feb 12, 2018. The resolution for this is underway.





Note 2: ROE and ROA are based on compounded monthly average Note 3: FY17, Excluding Tax benefit of wealth division merger

#### Aditya Birla Capital Limited

### Key Financials – Aditya Birla Finance Limited



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#### Figures in Rs Crore

Δ LY%	Quarter 1	L (Ind AS)		Full Year	(IGAAP)	Δ LY%
	FY 17-18 (PY)	FY 18-19 (CY)	Key Performance Parameters	FY 16-17 (PY)	FY 17-18 (CY)	
13%	36,250	44,408	Lending book	34,703	43,242	15%
	11.6%	11.7%	Average yield	11.9%	11.4%	
	6.7%	6.9%	Interest cost / Avg. Loan book	7.4%	6.7%	
	4.8%	4.9%	Net Interest Income (Incl. Fee Income)	4.6%	4.7%	
	123	171	Opex	419	631	
	28%	32%	Cost Income Ratio (%)	31%	34%	
	66	34	Credit Provisioning <sup>1</sup>	101	148	
133%	253	335	Earnings before tax	832	1,109	1 33%
	166	224	Profit after tax	585	731	

<sup>1</sup> Credit provisioning for quarter 1 of FY18 and FY19 based on ECL model on account of transition to Ind AS

### **Aditya Birla Housing Finance Limited**



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### **Strong growth in lending book**



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### **Fast Growing Housing Finance Company**

Disbursement grew 2.6x over 2 years

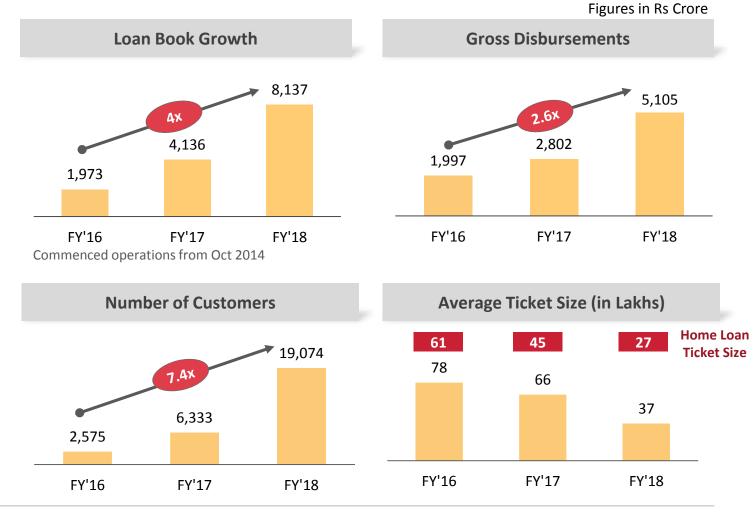
Lending Book grew ~4x over 2 years Lending book at Rs. 8,137 cr

Affordable Loan Book at ~Rs 650 Crore

Affordable housing business launched in June 2017

### Focus on Building Retail Granularity

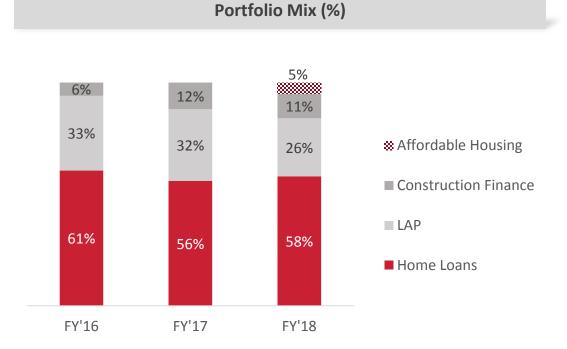
Average HL ticket size reduced to Rs 27 Lakhs Investing to grow affordable housing reach



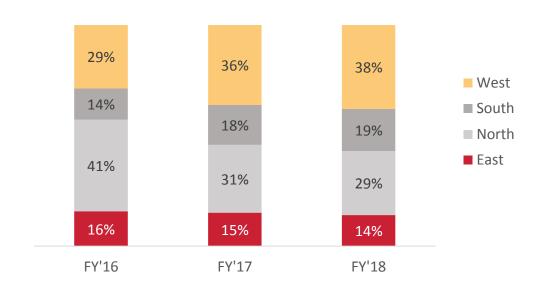
## **Diversification across products & geographies**



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#### Scaling up of affordable housing to tap growth in Tier 2-4 cities



**Geographic Mix (%)** 

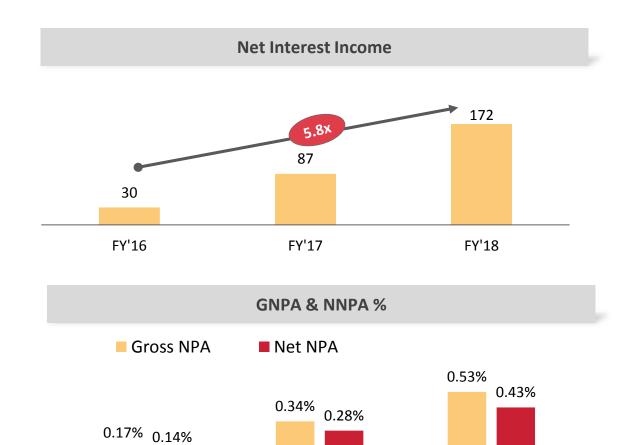
51 branches current operational with 2700+ channel partners yielding balanced geographic mix

# **Turned profitable in just 7 quarters of operation**



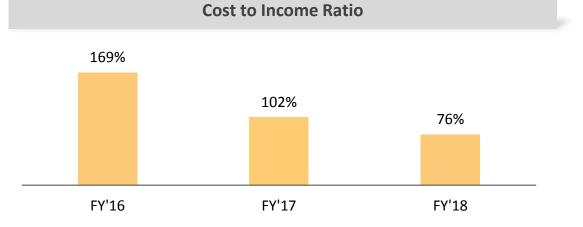
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Figures in Rs Crore



FY'17

FY'18





Aditya Birla Capital Limited

FY'16

### Key Financials – Aditya Birla Housing Finance Limited



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			_		F	igures in Rs Crore
Δ LY%	Quarter 1 (Ind AS)		Quarter 1 (Ind AS)		Full Year (IGAAP)	
	FY 17-18 (PY)	FY 18-19 (CY)	Key Performance Parameters	FY 16-17 (PY)	FY 17-18 (CY)	
1 ~2x	4,816	9,176	Lending book	4,136	8,137	1 ~2x
	10.6%	10.0%	Average yield	10.7%	9.9%	
	7.0%	7.2%	Interest cost / Avg. Loan book	7.6%	6.9%	
	3.6%	2.9%	Net Interest Income (Incl. fee income)	3.7%	3.6%	
1 ~2x	116	225	Revenue	315	615	1 ~2x
	68%	71%	Cost Income Ratio (%)	102%	76%	
	4	5	Credit Provisioning	14	23	
1.7x 👚	8	13	Earnings before tax	(15)	24	1 Profitable
	435	924	Net worth	367	750	

# Aditya Birla Sun Life AMC Limited



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### Leading mutual fund player in India



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#### Market Leadership with No.3 Rank AAUM market share of 10.75% in FY18

### Equity AAUM grew at 65% CAGR

Equity composition at 35% in FY18

#### **Domestic AAUM grew at 20% CAGR**

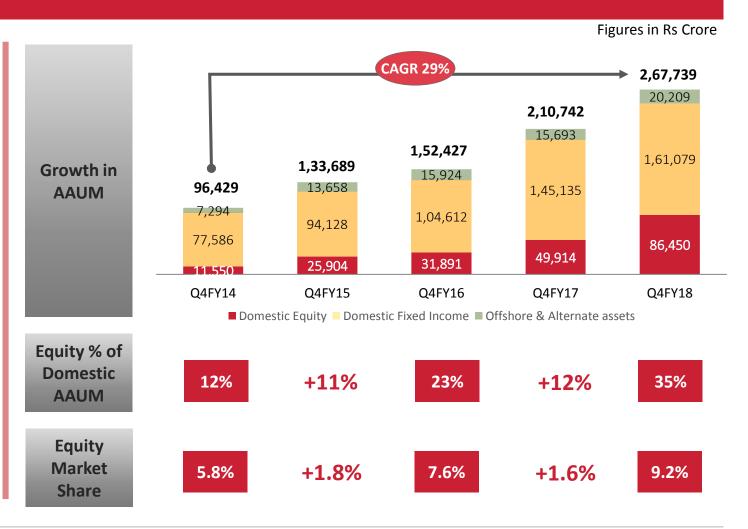
### **Awards and Accolades**

Asia Asset Management Awards, 2018

- CEO of the Year
- CIO of the Year Equity
- CIO of the Year Fixed Income
- Best Fund House

Outlook Money Award – Fund House of the Year





### **Continued focus on retail expansion**



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#### Retail + HNI AUM<sup>1</sup> at Rs 1,15,000+ Crore Retail AUM grew 37% Y-o-Y in FY18

#### **Investor folios up 3x in 5 years**

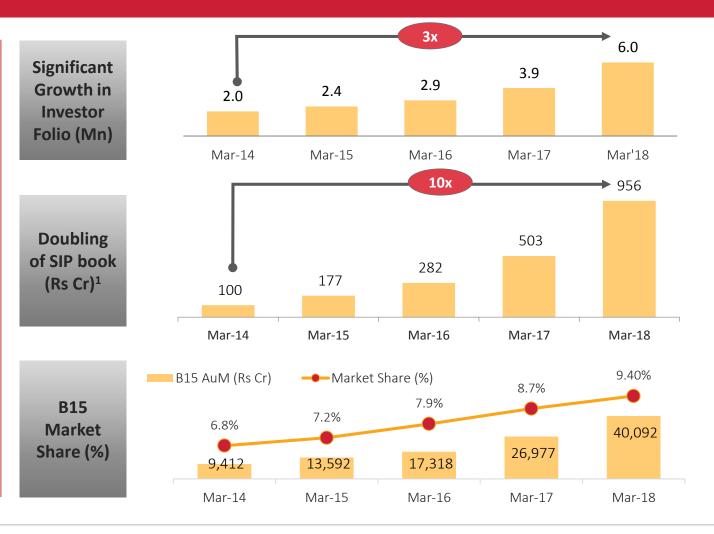
#### **Monthly SIP book<sup>2</sup> over Rs. 950 crore** Grew 10x over 5 years | SIP Market Share 12.2%<sup>3</sup>

#### B-15 AUM crosses Rs 40k crore mark

B-15 AUM grew y-o-y by 49% vis-à-vis 38% industry growth. Market share reaches 9.4%

### Pan-India presence across 247 locations

And target to reach 290 locations by FY19

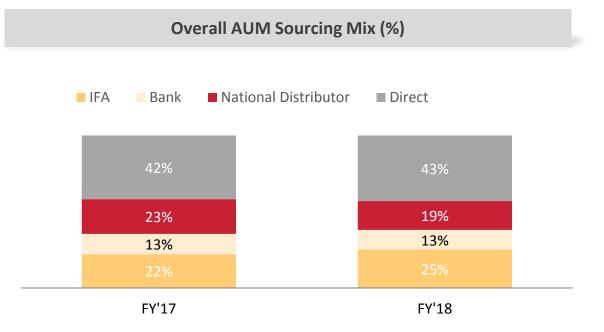


<sup>1</sup> Source: AMFI <sup>2</sup> Including STP <sup>3</sup> Excluding STP

### **Balanced Distribution Network**



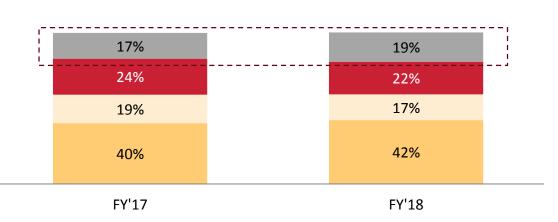
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**IFA** 



### **IFA has Greater Share in Equity Sourcing**

Strong pull led by brand and fund performance

# Key Financials – Aditya Birla Sun Life AMC Limited



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#### Figures in Rs Crore

Δ LY%	Quarter 1	l (Ind AS)		Full Year	(IGAAP)
	FY 17-18 (PY)	FY 18-19 (CY)	Key Performance Parameters	FY 16-17 (PY)	FY 17-18 (CY)
<b>1</b> 27%	2,05,715	2,49,270	Domestic Avg. AUM*	1,95,049	2,47,529
	59,891	89,031	Domestic Equity Avg. AUM*	49,914	86,450
	270	352	Revenue from Operations	968	1,249
	24	10	Other Income	46	41
	294	362	Total Income	1,014	1,290
	175	216	Costs	677	797
	119	146	Earnings before tax	337	493
17%	104	153	Earnings before tax (Excl. MTM)		

#### \* Quarterly Average Assets Under Management (AAUM)

# Aditya Birla Sun Life Insurance Limited



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### Strong value creating growth



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#### Ind. FYP grew by 40% y-o-y in Q1 FY19

Significantly higher than peer-group y-o-y growth<sup>1</sup> Industry: 6% | Private: 5% | Top 4 Private: 2%

### Improved individual rank by 2 spots to No.7<sup>1</sup>

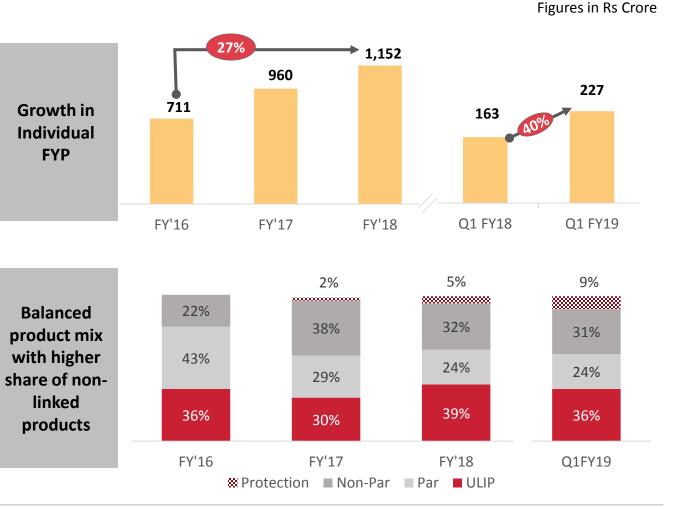
#### **Enhancing Product Mix**

Share of protection increased to 9% in Q1 FY19

#### **Growing HDFC Distribution Partnership**

Aiding strong growth in market share





# Balanced channel strategy by investing in new growth engines



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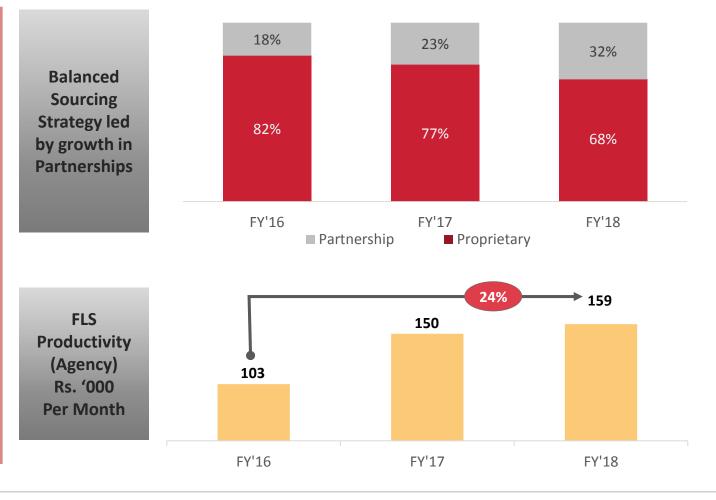
#### **Balanced Distribution Mix**

Increasing share of partnership channels from 18% to 32%

### Drive Operating Leverage in Proprietary Channels

FLS productivity (Agency) grew at 24% CAGR

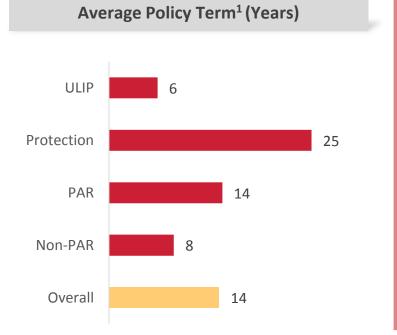
### Robust Operating Platform with Focus on Building Digital Assets

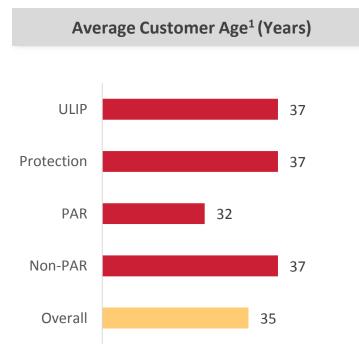


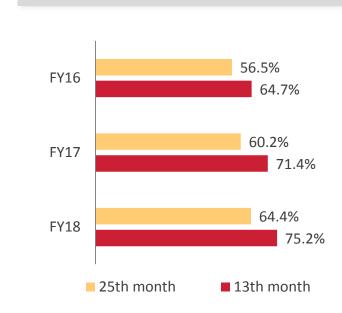
### Focus on quality of business



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**Persistency Ratios<sup>1</sup>** 

#### Average Premium Paying Term at 14 Years

Average Customer Age has Reduced to 35 Years Consistent Increase in 13<sup>th</sup> Month and 25<sup>th</sup> Month Persistency Ratios

<sup>1</sup> Parameters are pertaining to Individual Business

### **Focus on value creation**



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### **Gross VNB Margin<sup>1</sup> at 37.2% in Q1 FY19**

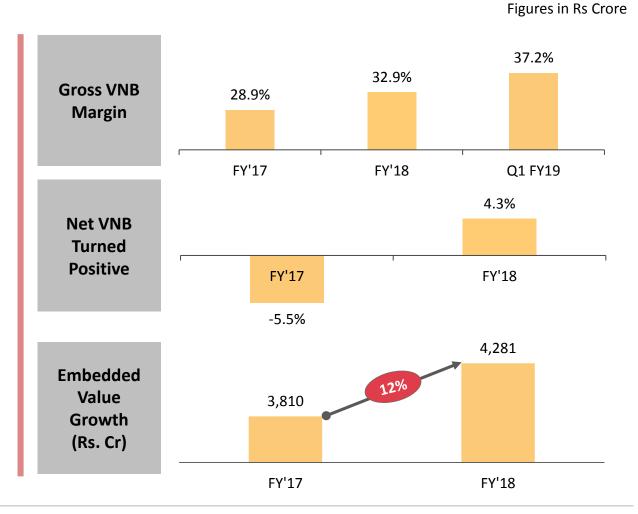
Gross VNB grew by 85% Y-o-Y over Q1 FY18

#### **Positive Net VNB Margin at 4.3%**

Key Drivers:

- Good volume growth
- Expense management
- Increasing Protection in Product mix and
- Improvement in persistency

### Strong Growth in Embedded value at 12% Y-o-Y



## Key Financials – Aditya Birla Sun Life Insurance Limited



#### Figures in Rs Crore

Δ LY%	Quarter 1	L (Ind AS)		Full Year	(IGAAP)	Δ LY%
	FY 17-18 (PY)	FY 18-19 (CY)	Key Performance Parameters	FY 16-17 (PY)	FY 17-18 (CY)	
11%	168	237	Individual First year Premium	960	1,152	20%
	117	284	Group First year Premium	1,574	1,511	
	590	607	Renewal Premium	3,190	3,240	
	875	1,129	Total Gross Premium	5,724	5,903	
	990	1,287	Revenue	6,041	6,375	
	21.0%	19.8%	Opex to Premium <sup>1</sup> (Excl. Commission)	16.3%	15.6%	
	25.3%	24.4%	Opex to Premium <sup>1</sup> (Incl. Commission)	20.7%	20.1%	
1 Зх	11	29	Earnings before tax	124	166	1 34%
			Indian Embedded Value	3,810	4,281	12%
			Net VNB Margin	(5.5%)	4.3%	Profitable

# Aditya Birla Health Insurance Limited



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# **Strong 1<sup>st</sup> full year of performance**



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Figures in Rs Crore

#### **GWP at nearly ~ Rs 250 crore** 4.5x growth in GWP over FY17

#### More than 1 million lives covered

# Significantly Scaled Distribution Channels

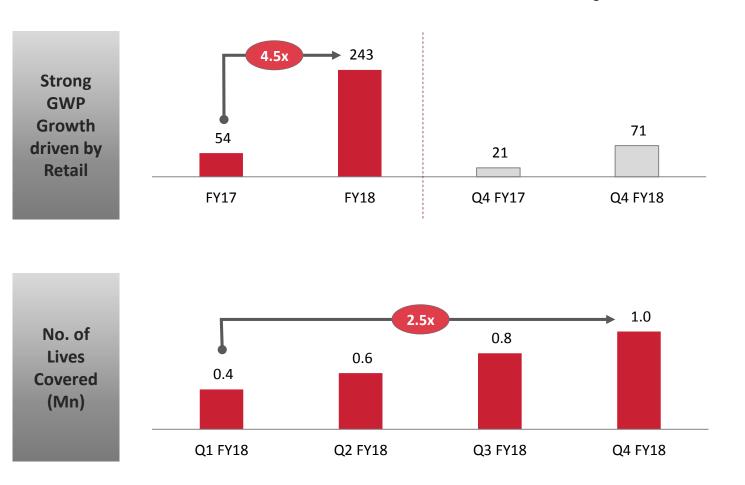
And a network of 4200+ Hospitals across 540 cities

### Manage Risk and Improve Value

By diversifying across channels, geographies and product segments

#### **Improved Focus on Digitisation**

Over 70% policies issued digitally (up from 51% in Q1 FY18)



# Building multi-channel leadership capacity for future growth



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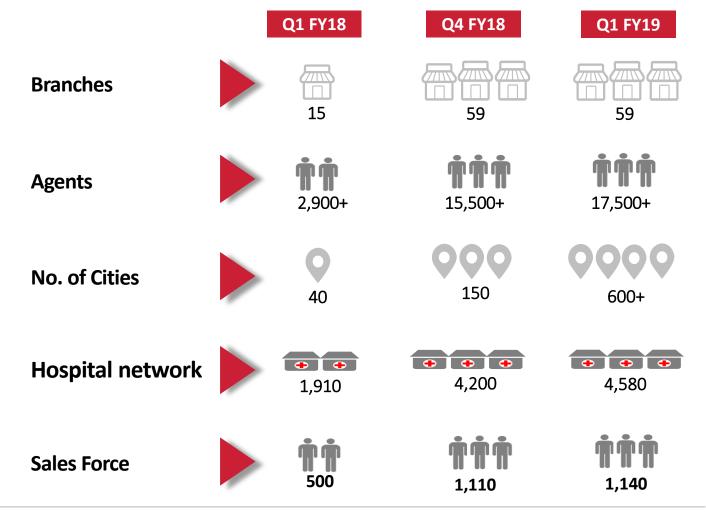
# Significant Momentum in Distribution across all Channels

7 Banca tie-ups:

- HDFC, DCB, RBL, Deutsche Bank, ABPB & AU Bank.
- KVB signed up in Q1 FY19

### Increased Access to New Verticals With Banca Partners

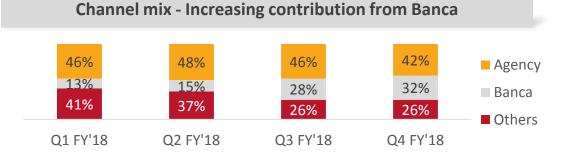
Scaling up HDFC Bank partnership



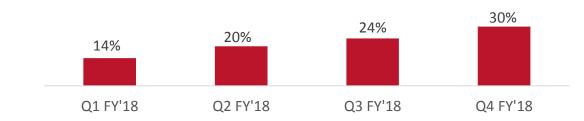
# **Driving value through diversification**



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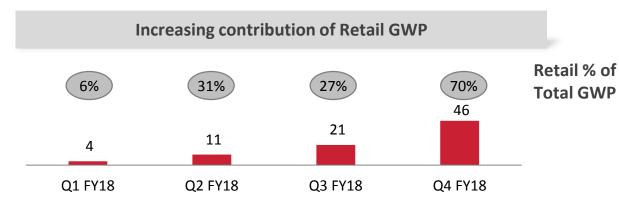


Key Banca tie-ups with HDFC, DCB, RBL, Deutsche & AU Small Finance



**Geographical diversification (% contribution of Non-Metro)** 

**Presence across 36 cities through 59 branches** 



Improving margins by Increasing retail mix, optimizing product mix and focus on quality of book





Complete product suite : Expanded Indemnity & Launched full bouquet of fixed benefit products

**Other Financial Services businesses** 

### **Other financial services businesses**



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Δ LY%         Quarter 1 (Ind AS)           FY 17-18         FY 18-19	Full erformance Parameters FY 16-17	Year (IGAAP)	Δ LY%
FY 17-18 FY 18-19 Key P	erformance Parameters EV 16-17	574740	
(PY) (CY)	(PY)	FY 17-18 (CY)	
1.8x 88 162 Aggre	gate Revenue 280	448	1.6x
9 4 <b>Aggre</b>	gate Earnings before tax (9)	5	1 Profitable

General Insurance Advisory	<ul> <li>Premium placement rose y-o-y by 25% to Rs. 3,236 Cr</li> <li>General insurance industry's premium grew by 18%</li> <li>Market share in premium placement grew to 2.15% (PY: 2.01%)</li> <li>Revenue stood at Rs. 261 Cr. and EBT at Rs. 40 Cr</li> </ul>
Others	<ul> <li>In broking business, achieved highest ever profit of Rs. 13 Cr (increased 58% y-o-y)</li> <li>Focus on online volume &amp; revenue, which contributed 54% of volume (PY: 36%)</li> <li>In Private Equity, managing two funds with AUM Rs. 1179 Cr. (gross) and Rs. 483 Cr. (net after distribution)</li> <li>In online Personal Finance Management, revenue grew by 37% to Rs. 16 Cr.</li> </ul>



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### Annexure

**Consolidated Financials** 

### **Consolidated Profit & Loss**



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Figures in Rs Crore

		Full Year (IGAAP	)	
Key Performance Parameters	FY 16-17 (PY) Reported	FY 17-18 (CY)	Like to Like FY 16-17 <sup>1</sup> (PY)	
Revenue	5,823	13,428	11,071	1 1
EBITDA	3,408	4,689	3,527	
Less: Interest Exp. for lending businesses	2,288	2,986	2,288	
Less: Other Interest Exp.	11	41	11	
EBDT	1,109	1,662	1,228	
Less: Depreciation	43	109	78	
Earnings Before Tax	1,066	1,554	1,150	3
Less: Provision for Taxation	375	550	375	
Net Profit	691	1,004	775	1 2
Less: Minority Interest	161	179	202	
Net Profit (after minority interest)	530	824	573	1 1

<sup>1</sup>ABNL transferred its 51% stake in Aditya Birla Sun Life Insurance (ABSLI) to ABCL w.e.f 23<sup>rd</sup> March 2017. Previous year financials have been re-stated including earnings of ABSLI to make performance comparable.

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### **Segment Revenue**



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Figures in Rs Crore

	Full Year (IGAAP)		
	FY 16-17 (PY)	FY 17-18 (CY)	
Life Insurance	788	6,375	
NBFC	3,425	4,480	
Housing	315	615	
Asset Management	968	1,249	
General Insurance Broking	121	261	
Broking	131	162	
Health Insurance	65	245	
Other Financial Services	30	86	
Inter Segment Elimination	(19)	(46)	
Consolidated Revenue (Reported)	5823	13,428	
Add: Life Insurance	5,248		
Revenue (Like to like)	11,071	13,428	

### Segment EBT



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Figures in Rs Crore

Full Year	(IGAAP)
FY 16-17 (PY)	FY 17-18 (CY)
40	166
837	1,114
(16)	24
337	493
39	40
8	13
(89)	(195)
(90)	(101)
1,066	1,554
84	
1,150	1,554
	FY 16-17 (PY)         40         837         (16)         337         39         8         (89)         (90)         1,066         84



PROTECTING INVESTING FINANCING ADVISING

### **Aditya Birla Capital Limited**

**CIN:** L67120GJ2007PLC058890

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Corporate Office: One Indiabulls Centre, Tower 1, Jupiter Mills Compound, 841, Senapati Bapat Marg, Elphinstone Road, Mumbai – 400 013

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### Glossary



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- CY Current Year
- FY Financial Year (April-March)
- PY Corresponding period in Previous Year
- PQ Previous Quarter
- Q1– April-June
- Q2 July-September
- Q3 October December
- Q4 January March
- YTD Year to date

- NIM Net Interest Margin
- DPD Days past due
- CAB Corporate Agents and Brokers
- AAUM Quarterly Average Assets under Management
- FYP First Year Premium Income
- Banca Bancassurance
- VNB Value of New business
- GWP Gross Written Premium